

Cobb County
2030 Comprehensive Plan
5-year Update
2007 - 2012

Prepared by
Cobb County Community Development
Planning Division
June 2012



Cobb County...Expect the Best!

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Introduction

The existing 2030 Comprehensive Plan was adopted in 2007 and is the long-range planning document that has helped guide Cobb County over the last 5-years. As mandated by the 1989 Georgia Planning Act, the Comprehensive Plan is a policy document that assists decision-making and administrative actions in an effort to guide Cobb County towards the community's preferred future.

The Comprehensive Plan and the standards and procedures that guides the process was designed to be dynamic and capable of being revised based on the changing needs and desires of the community. This report describes the purpose and methodology of the process we used to complete the five (5) year update and provides the state required Report of Accomplishments (ROA) and new Short Term Work Program (STWP).

State Enabling Legislation

The Comprehensive Plan for Cobb County, Georgia is mandated by the Georgia Planning Act 634 (Georgia Law 1989, pp. 1317 – 1391). This Act requires that each jurisdiction in the state prepare and implement a Comprehensive Plan, which is reviewed by its respective regional development center. For Cobb County, the regional center is the Atlanta Regional Commission (ARC). The rules and regulations of the Act “are intended to provide a framework to facilitate and encourage coordinated, comprehensive planning and development at the local, regional and state government levels”. Chapter 110-12-1 of the Act sets minimum local planning standards for each jurisdiction. This includes preparing a Community Assessment, Community Participation Program, and Community Agenda which provides an inventory and assessment of existing conditions/needs, goals and policy objectives, and short-term projects to implement goals and objectives.

In order to maintain Qualified Local Government (QLG) status, the Act also requires periodic updates to the Comprehensive Plan. Along with the minor updates that the county chooses to undertake each year, Cobb County must also approve and adopt a 5-year update to the 2030 Comprehensive Plan. This is to ensure that the goals, policies and work items still reflect the community's vision and changing conditions in the community. In completing this action, Cobb County will maintain its QLG status with the Department of Community Affairs. Failure to retain our QLG status means Cobb County would no longer be eligible for a number of grant and loan opportunities provided by the Department of Community Affairs, Georgia Environmental Finance Authority, and Georgia Department of Natural Resources.

Purpose

The 5-year update describes and details activities and work items that have been completed over the last 5-years in a Report of Accomplishments. In addition, the 5-year update, through coordination between Community Development and other county departments, establishes a new Short Term Work Program that lists activities and work items to advance the county toward the goals and vision that were established by the residents in 2007. Other Departments that assisted with the new 2012 – 2016 Short Term Work Program include: the Office of Economic Development, Public Safety, the Historic Preservation Commission, Community Development Block Grant Program, Keep Cobb Beautiful, Water System, Department of Transportation, Parks, Recreation & Cultural Affairs, Library System, and Senior Services.

The purpose of this report is to review the status and progress of the current STWP through the Report of Accomplishments (ROA) and set the foundation for a new STWP that will include up-to-date work items for 2012 - 2016.

Methodology

In order to achieve the 5-year update it was essential that a team of county staff, as well as the public-at-large, were involved in the revision of the 2030 Comprehensive Plan. Community Development Agency requested staff from each Department to serve on a committee to oversee the county's STWP update process. The members of this committee served as a liaison representing the interests of the particular Agency, Department, or Office and assisted the Community Development Planning Division staff in obtaining the necessary information to complete the Department of Community Affairs (DCA) mandated tasks. The specific tasks for the Committee included:

1. Assist in preparing a survey of the community that will inform Committee members in understanding community preferences as it relates to government actions and priorities over the next five years.
2. Review existing STWP and determine the status of the projects that were previously proposed in 2007.
3. Recommend specific action items to be included on the new STWP that will be presented to the Planning Commission and Board of Commissioners for consideration

As a means to gather public feedback in the update process, staff conducted surveys of the community to get a better understanding of the different public views regarding growth management issues. To get a better understanding of the changing opinions of the community a 2001 survey conducted by Kennesaw State University was used as a baseline for comparison purposes. The 2001 survey was conducted to assist in the 5-year update of the last Comprehensive Plan (1997).

There were two aspects to this most recent survey. A scientific survey was conducted in October via telephone by The Shapiro Group. The respondents were selected randomly from voter registrations and zip code. The other method was a questionnaire survey that was distributed and collected at Town Hall meetings across the county. The questionnaire included the same content as the scientific survey conducted by the Shapiro Group. By conducting the survey and utilizing similar questions from 2001, the Board of Commissioners, Planning Commission and staff were able to compare and understand any shifting views in the public's opinion over the last 10 years.

Finally, as a means of actively involving the Cobb County Planning Commission in the Comprehensive Plan 5-year update, the Community Development Agency conducted a Planning Commission retreat on March 8, 2012. The purpose of the retreat was to inform the Planning Commission about the required Comprehensive Plan update, go over our methodology for completion of the tasks, review survey materials, and gather input and priorities for items that may be considered for the next 5-year planning horizon.

2012 5-Year Comprehensive Plan Update Survey

As part of Cobb County efforts to involve the community and gather information about the priorities in the community, two surveying initiatives were undertaken to provide additional data to support Cobb County's 2012 5-year Comprehensive Plan update. The first survey is a scientific survey of Cobb County voters undertaken by the Shapiro

Group. This survey was paid for by the Federal Transit Administration as part of the Connect Cobb Alternatives Analysis program being lead by the Cobb County Department of Transportation. The second aspect to the survey was a polling of individuals that attended Town Hall meetings from November 2011 to February 2012. In addition to the two recent surveys, many of the questions that were used for the survey were obtained from a 2001 survey undertaken by Kennesaw State University to support that year’s 5-year Comprehensive Plan update. A comparison of the three survey results are included below with support charts for the 2011 Shapiro survey and 2012 Town Hall survey.

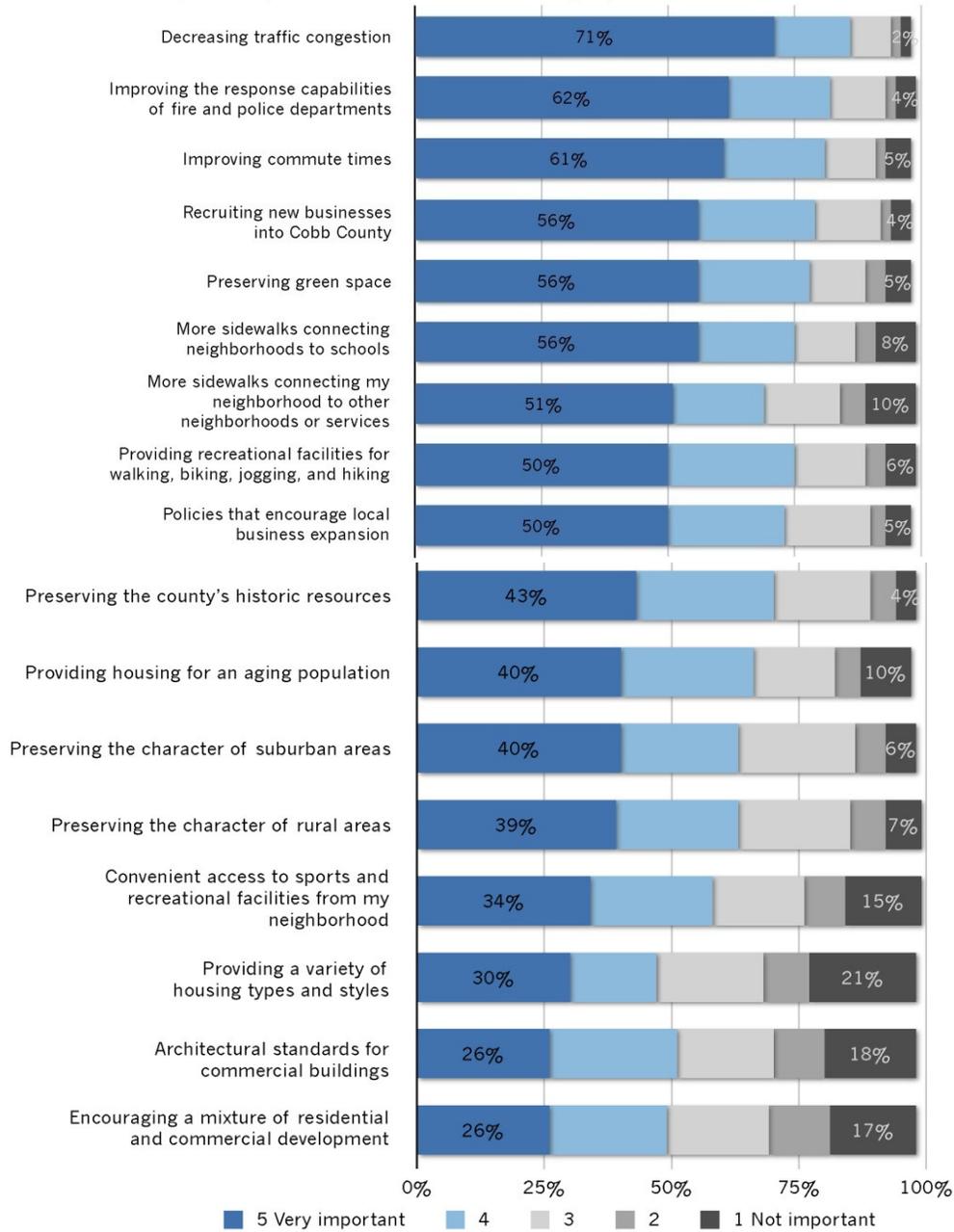
Question 1 - How important are the following issues to you?

The following percentages indicate the percentage of the Cobb County population and how they feel about various issues facing local governments. The 2001 survey indicates an item determined to “important” (5 on the survey) and the 2011 survey and Town Hall survey indicated only “very important” (5 on the survey). The items are places in a descending order of importance based upon results from the 2011 survey.

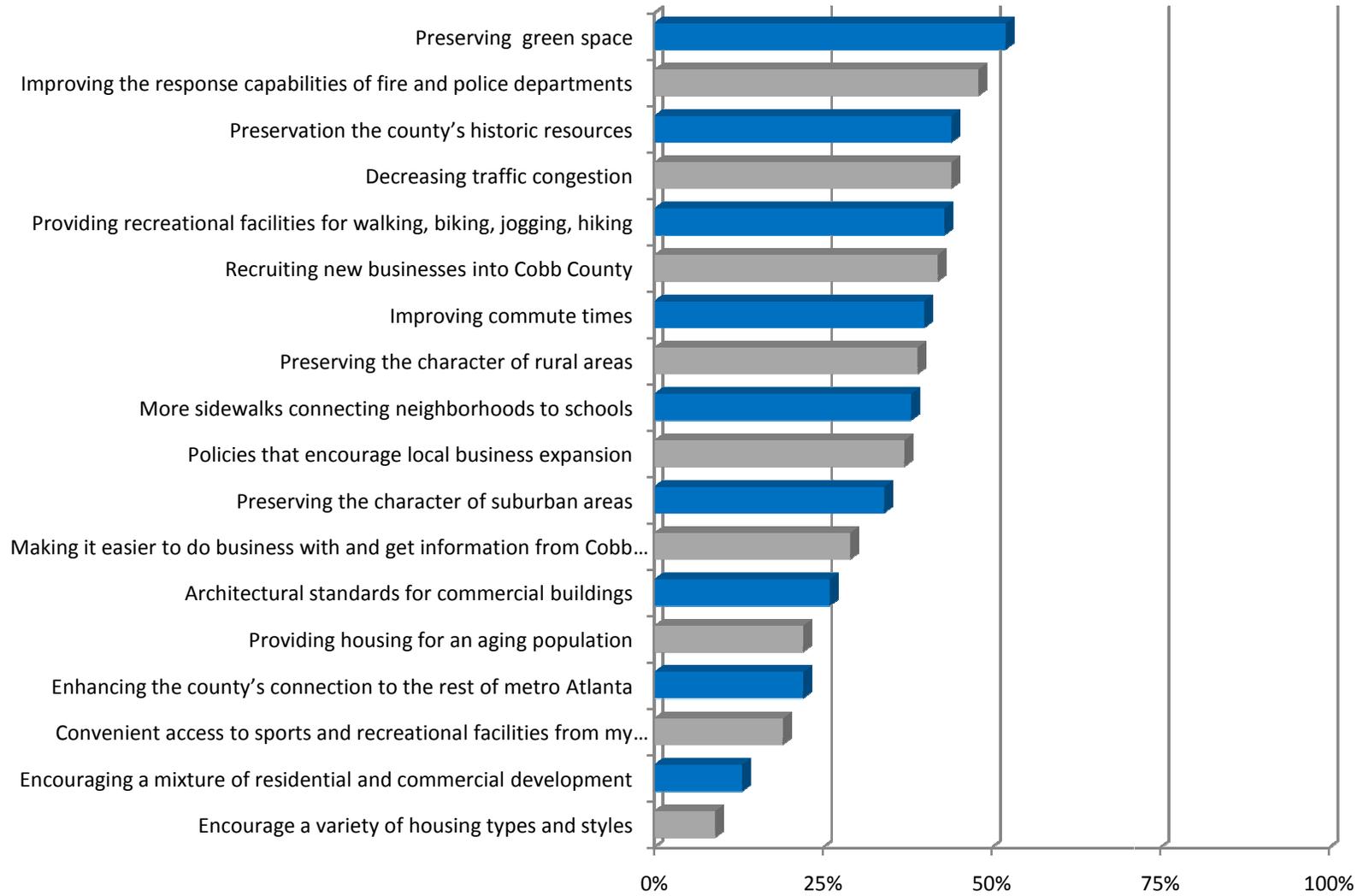
Item	2001 Survey	2011 Survey	2012 Town Hall
Decreasing traffic congestion	Not asked	71%	44%
Improving the response capabilities of fire and police departments	Not asked	62%	48%
Improving commute times	Not asked	61%	40%
Recruiting new businesses into Cobb County	25.8%	56%	42%
Preserving green space	64.8%	56%	52%
More sidewalks connecting neighborhoods to schools	31.8%	56%	38%
Providing recreational facilities for walking, biking, jogging, hiking	38.9%	50%	43%
Policies that encourage local business expansion	25.8%	50%	37%
Making it easier to do business with and get information from Cobb County government on-line	Not asked	46%	29%
Enhancing the county’s connection to the rest of metro Atlanta	Not asked	44%	22%
Preservation the county’s historic resources	57.8%	43%	44%
Providing housing for an aging population	Not asked	40%	22%
Preserving the character of suburban areas	Not asked	40%	34%
Preserving the character of rural areas	59.3%	39%	39%
Convenient access to sports and recreational facilities from my neighborhood	Not asked	34%	19%
Providing a variety of housing types and styles	Not asked	30%	9%
Architectural standards for commercial buildings	41.1%	26%	26%
Encouraging a mixture of residential and commercial development	9.2%	26%	13%

QUESTION 1 – Shapiro Survey

Figure 6. Now I'm going to list several issues facing local government and I'd like you to tell me, on a scale of one to five, how important each one is to you. A one means that the issue is not important to you, and a five means the issue is very important.

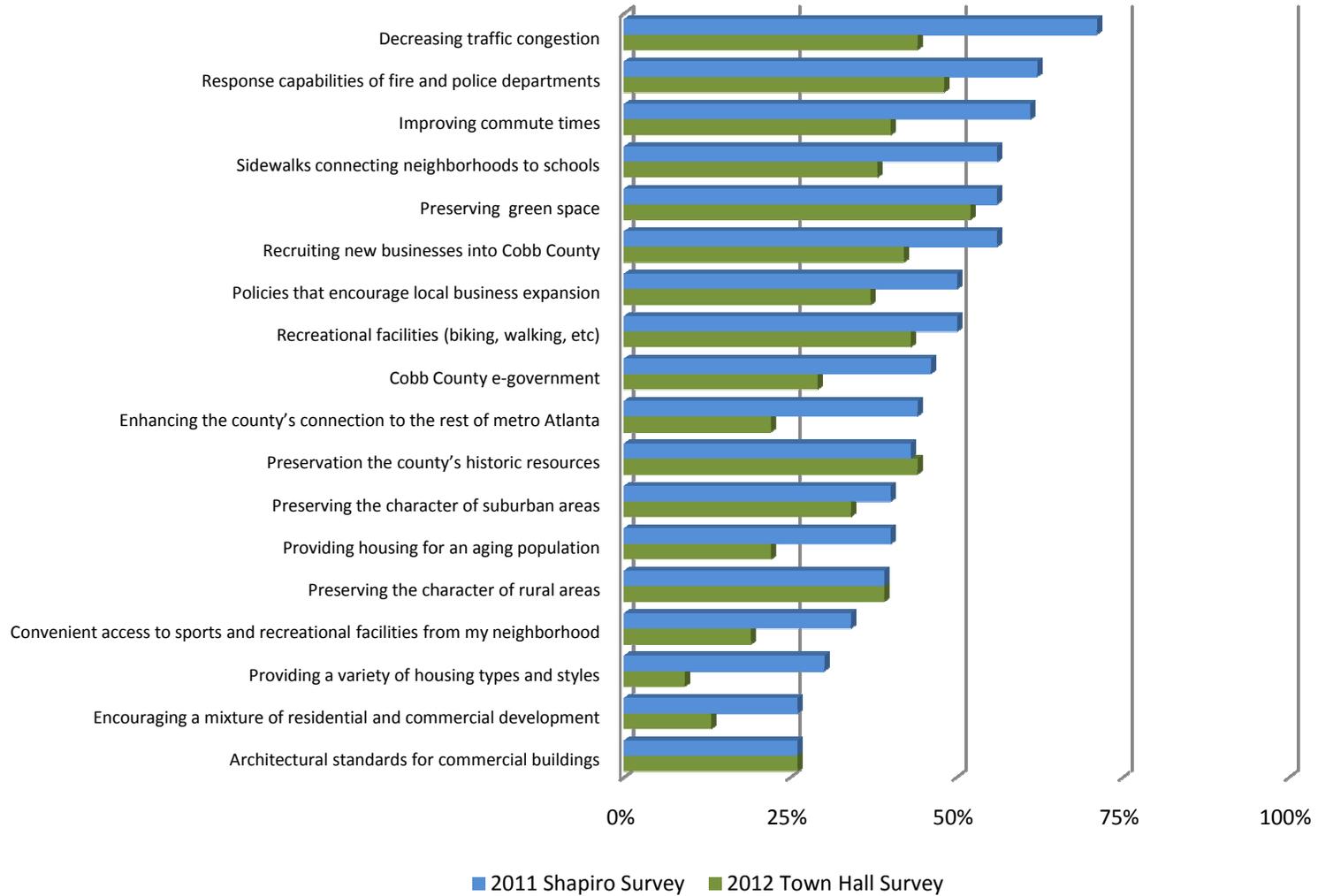


Question 1 - Town Hall Survey



Includes estimate of important data points

Question 1 - Shapiro and Town Hall Survey Comparison



Includes estimate of important data points

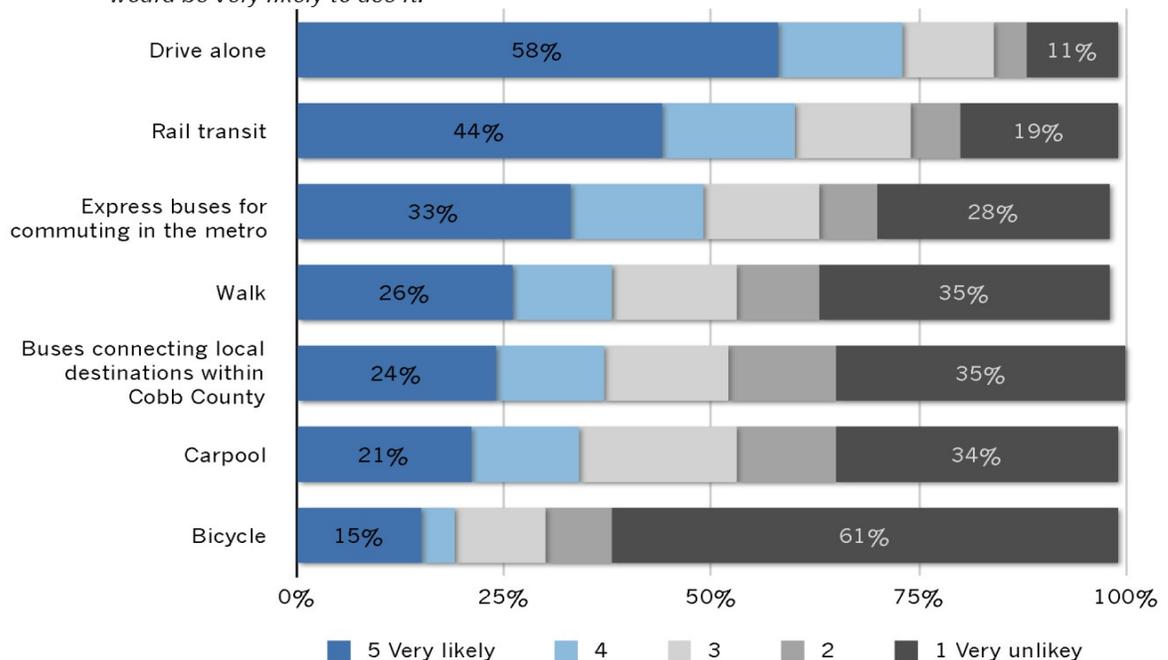
Question 2 - How likely would you use the following means of travel if they were convenient?

The 2001 survey, 2011 survey, and Town Hall survey indicates an item determined to “very likely” (5 on the survey). The items are placed in a descending order of preference based upon results from the 2011 survey.

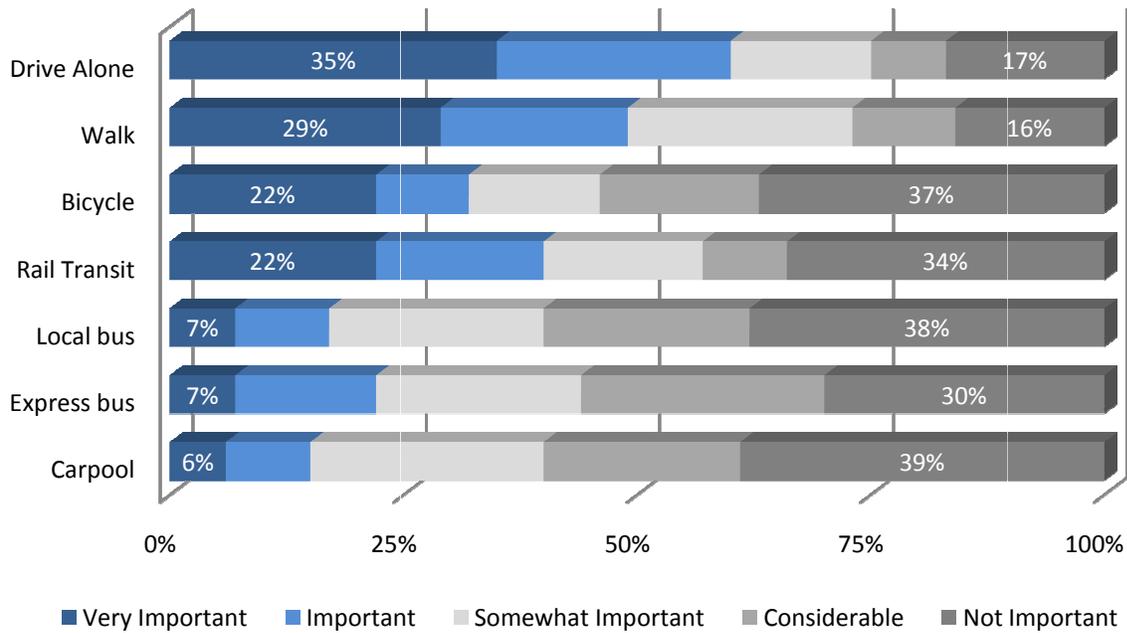
Item	2001 Survey	2011 Survey	2012 Town Hall
Drive alone	78%	58%	35%
Rail transit	53%	44%	22%
Express bus for commuting in metro Atlanta	Not asked	33%	7%
Walk	47.0%	26%	29%
Buses connecting local destinations in Cobb County	Not asked	24%	7%
Carpool	Cannot	21%	6%
Bicycle	Cannot	15%	22%

QUESTION 2 – Shapiro Survey

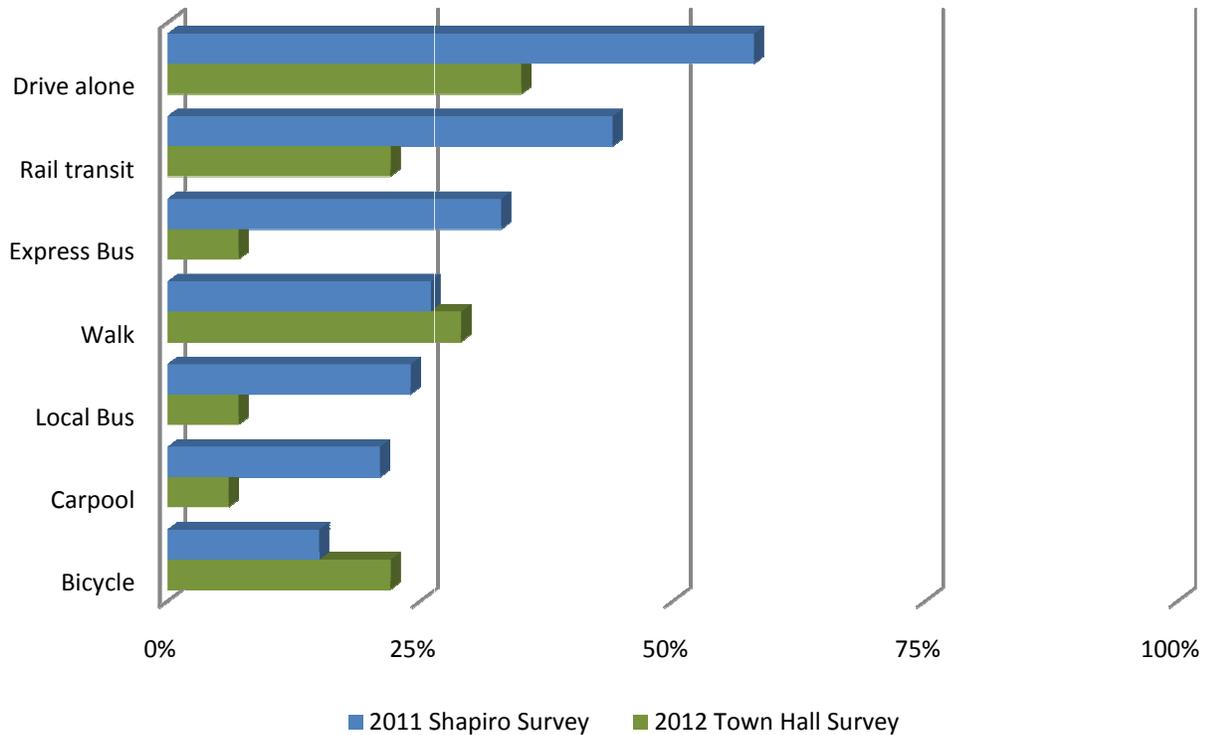
Figure 5. On a scale of one to five, how likely would you be to use the following means of travel if they were convenient? A one means you would be very unlikely to use it, and a five means that you would be very likely to use it.



Question 2 - 2012 Town Hall Survey



Question 2 - Shapiro & Town Hall Survey Comparison



Includes estimate of important data points

Question 3 - Retail shops and jobs centers should...

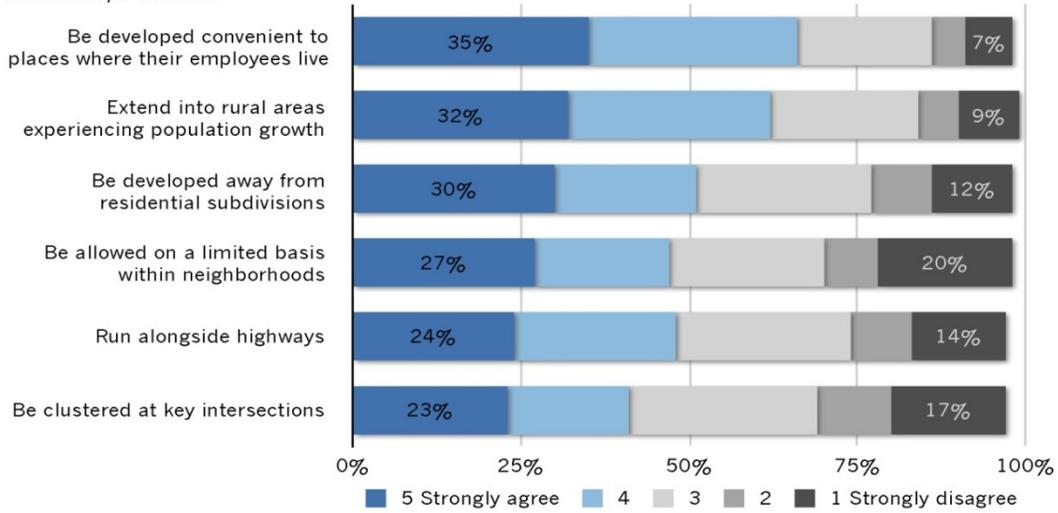
The 2001 survey, 2011 survey, and Town Hall survey indicates an item determined to “strongly agree” (5 on the survey) and “agree” (4 on the survey). The items are places in a descending order of agreement based upon results from the 2011 survey.

Item	2001 Survey	2011 Survey	2012 Town Hall
Be developed convenient to places where their employees live	31.1%	Approximately 65%	42.0%
Extended into rural areas experiencing population growth	29.1%	Approximately 60%	30.0%
Be developed away from residential subdivisions	57.0%	Approximately 51%	55.0%
Be allowed on a limited basis within neighborhoods	26.3%	Approximately 48%	39.0%
Run alongside highways	32.2%	Approximately 48%	31.0%
Be clustered at key intersections	54.3%	Approximately 37%	45.0%
Be developed convenient to places where their employees live	31.1%	Approximately 65%	42.0%
Please note that estimating occurred regarding the 2011 Survey responses for this section			

QUESTION 3 – Shapiro Survey

Figure 8. Now I'm going to read you a few statements, and I'd like you to tell me how much you agree or disagree with each one, on a scale of one to five. A one means you strongly disagree, and a five means you strongly agree.

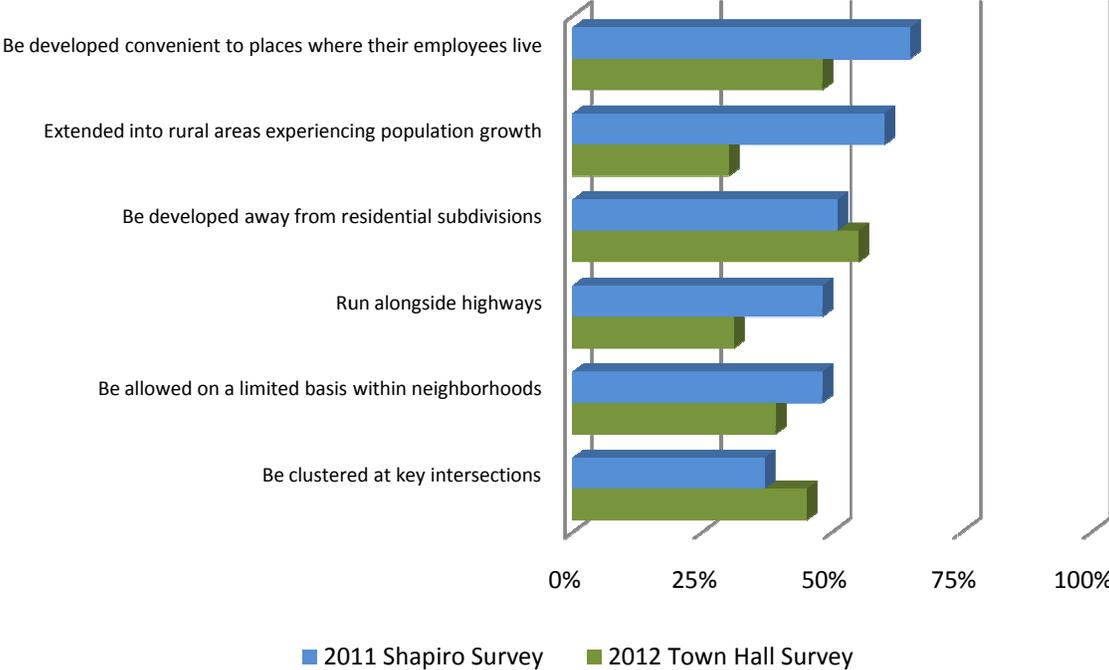
Retail shops should...



Question 3 - Town Hall Survey



Question 3 - Shapiro and Town Hall Survey Comparison



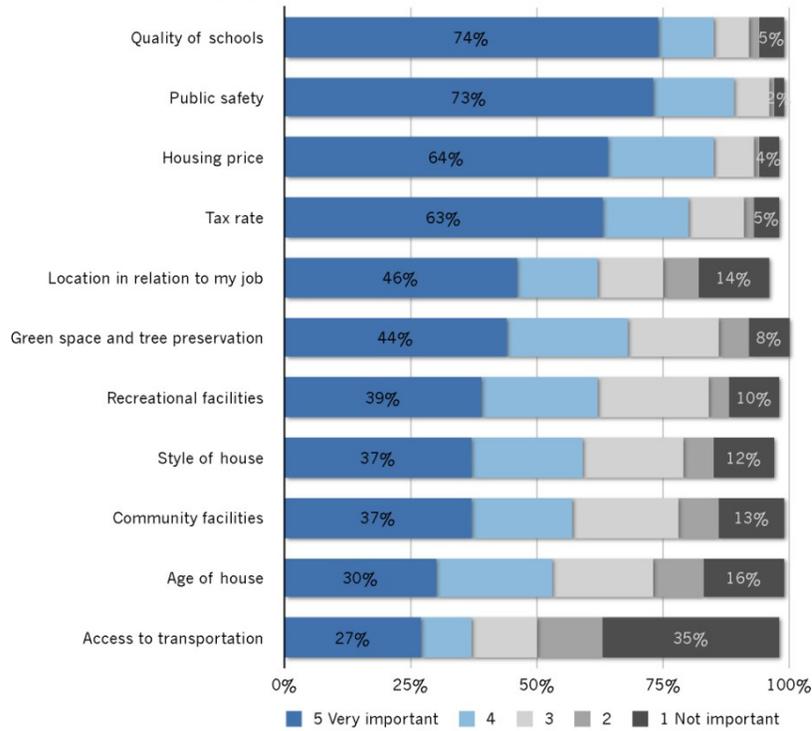
Includes an estimate of agree and strongly agree data points

Question 4 - In choosing your neighborhood in Cobb County as a place to live, how important were each of the following to you?

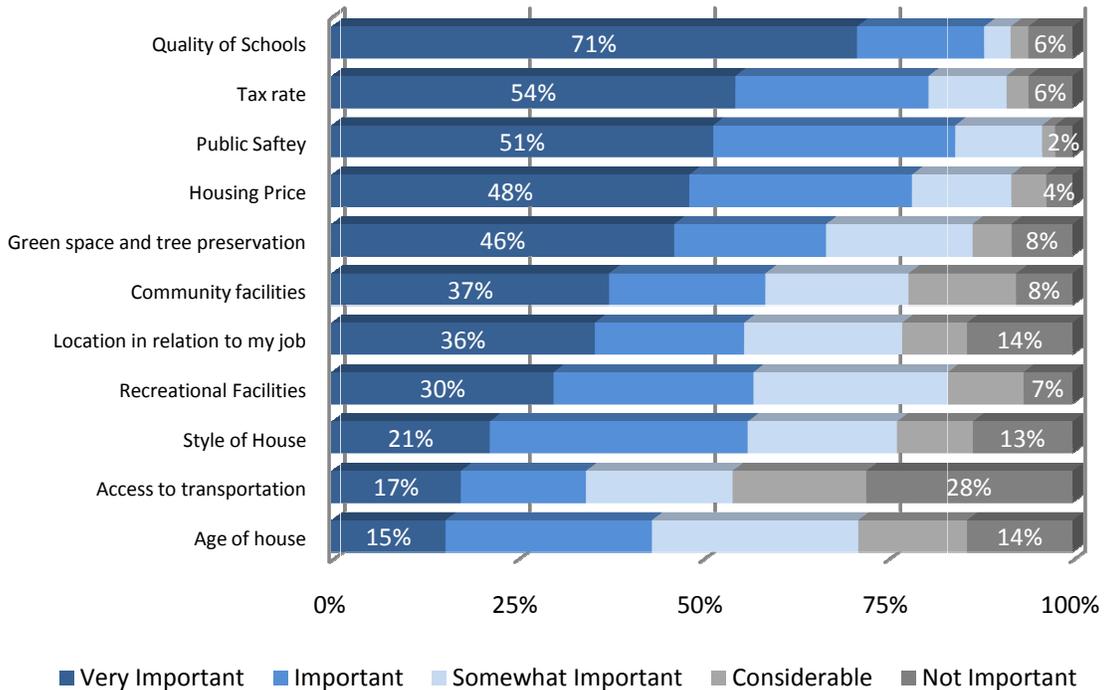
The 2001 survey, 2011 survey, and Town Hall survey indicates an item determined to “strongly agree” (5 on the survey) and “agree” (4 on the survey). The items are places in a descending order of agreement based upon results from the 2011 survey

Item	2001 Survey	2011 Survey	2012 Town Hall
Quality of schools	76.0%	Approximately 80%	88%
Public safety	87.7%	Approximately 82%	84%
Housing price	86.4%	Approximately 80%	78%
Tax rate	78.1%	Approximately 77%	80%
Location in relation to my job	55.2%	Approximately 60%	56%
Green space and tree preservation	78.9%	Approximately 65%	67%
Recreational facilities	45.0%	Approximately 60%	57%
Style of house	74.3%	Approximately 59%	56%
Community facilities	48.7%	Approximately 58%	58%
Age of house	Not asked	Approximately 52%	43%
Access to transportation	32.4%	Approximately 32%	34%

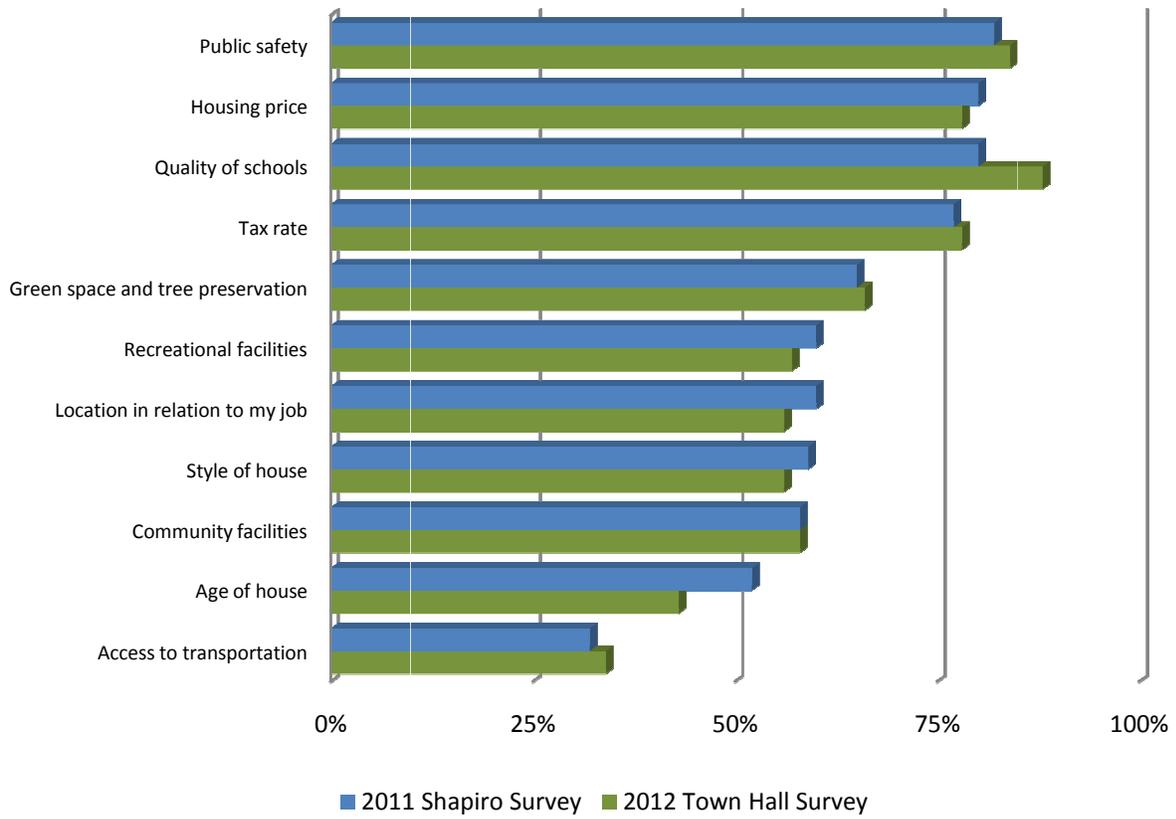
QUESTION 4 – Shapiro Survey



Question 4 - 2012 Town Hall Survey



Question 4 - Shapiro and Town Hall Survey Comparison



Includes an estimate of agree and strongly agree data points

Report of Accomplishments

The best way to measure the success of any plan is to evaluate the progress towards its stated goals. The Report of Accomplishments (ROA) is an effort to measure how many of the previously defined program items has been implemented and provides a status report of other activities. The status of each project indicates if they are on-going, complete, currently underway, postponed and not completed. An “Explanation” column also provides a brief description about the items that require further clarification. The items are broken down by subject are to facilitate tracking and accountability.

2007 STWP – Report of Accomplishments

ECONOMIC DEVELOPMENT						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Prepare an inventory of sites suitable for industrial development and prepare policies to encourage their protection.	x					
Update and refine county's Economic Development Incentive District Inventory and associated policies	x					
Prepare an analysis of how the county's tax structure compares to other metro counties	x					Annual fact Book/Key Economic Measures
Prepare a marketing strategy to promote the value of the county's two trade schools to economic development					x	Now one institution; Chattahoochee Tech.
Prepare yearly Cobb County Community Development Annual Report					x	Item was discontinued in 2010
Prepare quarterly and yearly Cobb County Development Report					x	Item was discontinued in 2007
Specific industries that should be targeted based upon existing economic analysis include: Professional, scientific, management, and administrative services; Education, health, and social services; Information; Management of companies and enterprises; and Finance, insurance, and real estate	x					
Pursue economic, land use, and transportation changes as defined in the Canton Road Corridor Study, Austell Road Livable Center Initiative, Six Flags Drive Corridor Study, and the Historic Mableton Master Plan as a means of expanding opportunities for areas that have traditionally been underserved	x					Items are considered by staff, the Planning Commission, and the Board of Commissioners on a case-by-case basis.
Research the feasibility of generating a revolving loan fund and develop strategies to maximize CDBG funds to increase capital for small business growth and development			x			Research being conducted by CDBG program office.
Prepare a market evaluation and viability study of District 1 commercial nodes, and estimate potential future uses for these areas		x				This item was completed by a study completed by Livable Communities Coalitions in 2007
Establish the Cobb County Commercial Property Rehabilitation Partial Property Tax Abatement Program		x				

2007 STWP – Report of Accomplishments

ECONOMIC DEVELOPMENT CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Periodically update the Cobb County Commercial Property Rehabilitation Partial Property Tax Abatement Program as needed	x					
Develop a marketing and education strategy in association with the Cobb County Chamber of Commerce and the South Cobb Development Authority to promote industrial development in Cobb County as a stable, economically viable, and unique area for business			x			Cobb Chamber strategic planning initiative underway; "Cobb's Competitive Edge".
Prepare a series of individual property brochures to assist in marketing industrial sites to prospective businesses	x					Brochures forwarded from various brokers. Inventory maintained by OED.
Reenergize the South Cobb Development Authority		x				
Investigate the use of Recovery Zone Bonds for Mableton		x				Program/Funding expired.
Investigate the use of Recovery Facility Bonds for Mableton		x				Program/Funding expired.
Explore development incentives to encourage preferred development in the River Line area					x	Development incentives are not currently necessary to induce private investment in this area.
NATURAL RESOURCES						
Educate the community on the use and tax benefits of conservation easements to permanently protect sensitive habitat and open space	x					
Develop natural resource protection policies to meet or exceed the requirements of the Metropolitan North Georgia Water Planning District	x					
Develop a greenspace protection plan using the prioritization model generated for Cobb County through assistance with the Trust for Public Land		x				Completed through the Trust for Public Land Greenprint Model
Implement policies to protect threatened and endangered species					x	Cobb County initially participated in the Etowah Habitat Conservation Plan but withdrew from the partnership.
Ensure agency coordination in refining 100-year floodplain locations for the Federal Emergency Management Agency	x					

2007 STWP – Report of Accomplishments

NATURAL RESOURCES CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Research the need to further reduce impervious surface of new development in areas containing sensitive environmental features such as streams, wetlands, etc.		x				Completed through compliance with the Metropolitan North Georgia Water Planning District requirements.
Apply for Green Communities accreditation through the Atlanta Regional Commission		x				Cobb County received Silver Certification in 2010.
Consider changes to procedures and policies to attain the highest standard of environmental stewardship available through the Green Communities program	x					
HISTORIC RESOURCES						
Prepare an analysis of connecting proposed Heritage Park and Johnston's River Line Park via flood plain of Nickajack Creek	x					Partially proposed as part of the River Line Master Plan
Update the Cobb County inventory of historic sites and places		x				
Compile existing research that investigates the effects of national and local historic designation on the average fair market value of properties in these districts					x	Not completed due to priority of other projects.
Develop a series of seminars or workshops for the education of the public on historic preservation, the process, the implications, and the opportunities	x					Two workshops have been held and this continues to be an on-going effort.
When necessary, adjust the Historic Preservation Ordinance to comply with State standards in order to sustain our Certified Local Government Status	x					Made change to ordinance to allow for enforcement.
Encourage developers to place important historic resources on the Cobb County Local Register of Historic Places as part of development processes	x					
When development is unable to protect important historic resources ensure that appropriate mitigation is required	x					
Continue information sharing between the county historic preservation planner and the preservation interests in the cities	x					Great strides made between county and Acworth, Kennesaw and Marietta.
Use the Cobb County website as a vehicle to educate the public on existing and demolished houses significant to Cobb County's past		x				

2007 STWP – Report of Accomplishments

HISTORIC RESOURCES CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Update, when necessary, the historic driving tour of Cobb County	x					Driving tour brochure completed in 2007
Continue to expand the Cobb County Historic Marker program as additional monies become available				x		Initial money for marker program has been spent. Any expansion of the program has been postponed due to budget reasons.
Commission a study of the Johnson’s River Line in order to identify extant portions of Civil War features, analyze the integrity and interpretative value of remaining portions, and make recommendations for preservation of significant sites in concert with the development process		x				Study has been completed by the Mableton Improvement Coalition (MIC).
HOUSING						
Update the apartment density study	x					Last updated for Town Center CID area in relation to student housing accommodation.
Coordinate efforts between Community Development, Economic Development, and non-profit agencies (Atlanta Neighborhood Development Partnership, Cobb Works, etc.) to develop workforce housing policies and opportunities	x					
Research policies, recommend code changes, and educate the community in an effort to encourage environmentally sensitive design				x		Incomplete due to alternative staffing demands
Develop a workforce housing whitepaper		x				Complete via the 2008 Neighborhood Revitalization Study
Identify suitable areas to encourage the revitalization of existing housing stocks		x				Complete via the 2008 Neighborhood Revitalization Study
Participate in the Neighborhood Stabilization Program authorized as part of the Housing and Economic Recovery Act of 2008		x				NSP1 & 3 monies were provided to Cobb County
Develop policies to encourage mixed use developments around proposed regional transit stations				x		This item will be postponed until funding for a regional transit system has been secured and station locations have been identified via a FTA approved study
Develop new codes and revise existing ordinances to encourage housing design to accommodate the needs of seniors and disabled individuals		x				This was completed via the 2011 adopted Mableton Form-based Redevelopment District

2007 STWP – Report of Accomplishments

HOUSING CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Encourage the development of “new urbanist” style villages that provide a mixture of housing types for people of various life stages through smart growth code changes	x					*Riverview Landing *Mableton Form-based Redevelopment District *Town Village
Develop new development codes and ordinances to encourage urban style, higher density residential development in the county’s two regional activity centers in accordance with approved Livable Centers Initiative Master Plans				x		Insufficient staffing levels to initiate these programs and CIDs have not pursued implementation, at this point in time
Investigate the concept of “aging in place” and how it can be encouraged in the county.		x				Completed via the 2011 adopted Mableton Form-based Redevelopment District
Study various mechanisms to increase affordable housing in the county		x				Complete via the 2008 Neighborhood Revitalization Study
LAND USE						
Amend future land use map and related regulatory policies to provide adequate residential and non-residential acreage for 2030 demands	x					
County CIDs can offer studies, which may be considered by the county that suggests alterations and refinement of detailed sub-area classifications for regional activity centers	x					
Reevaluate land use recommendations for areas adjacent to roadways projected to operate with a level of service F by 2030. This can be accomplished by discouraging strip-commercial centers, reducing curb cuts, promoting land assemblage, and encouraging inter-parcel access/shared parking agreements	x					
Prepare a corridor study for Veterans Memorial Highway east of Floyd Road		x				Complete via the River Line Master Plan and Veterans Memorial Highway LCI
Update existing Livable Center Initiative studies, local area master plans, and corridor studies every five-years or when necessary	x					
Prepare a Sandy Plains Corridor study		x				An Existing Conditions analysis was completed to understand the current market, land use mix, and transportation issues of the corridor

2007 STWP – Report of Accomplishments

LAND USE CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Continue to monitor the need to implement infill development guidelines to encourage compatible residential development in built-out areas					x	There isn't existing support for infill development guidelines – item will be removed from the work program.
Implement land use policies in coordination with the requirements of the Metropolitan North Georgia Water Planning District guidelines	x					
Use buffering and screening as a land use mitigation tool	x					
Complete the GIS zoning layer		x				The GIS zoning layer is complete and is a successful and highly utilized tool.
Develop a data management program to integrate parcel, permitting, and inspections information		x				The Accela operating system has been brought on-line
Develop and refine regulations to encourage preferred developments on vacant and underutilized parcels		x				The Commercial and Industrial Rehabilitation Program has been established – Approved in 2009
Prepare a Macland Road Corridor Study		x				Approved by the BOC in 2008
Refine regulations, incentives, and design guidelines to encourage increased mixed use developments in appropriate areas	x					
Develop targeted policies to protect industrial areas from residential incursions		x				Completed via the Industrial Land Inventory and Protection Policy of 2007
Conduct a Quality-of-life analysis in northwest Cobb		x				Completed in 2008
Prepare a corridor study on Johnson Ferry Road from the Chattahoochee River to Shallowford Road		x				Completed in 2010 through the Johnson Ferry Urban Design Plan
Develop a study to investigate general land use changes that are appropriate along various types of corridors.					x	This item has not been completed due to a lack of staff capacity
Use Community Development Block Grant funds to assist with housing renovations for populations in need		x				This has been completed through the Neighborhood Stabilization Program
Create Macland Road Design Guidelines		x				Complete in 2009
Identify Priority Industrial Areas and amend Comprehensive Plan and future land use map to encourage the protection of these Priority Industrial Areas to maintain economic vitality and to enhance the areas capacity to accommodate future growth			x			A Priority Industrial Area future land use category is currently being considered for adoption

2007 STWP – Report of Accomplishments

LAND USE CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Prepare model freight-related land use guidelines and site design standards in Industrial Priority Areas					x	This item has not been completed due to a lack of staff capacity
Establish additional approval criteria for Comprehensive Plan Map amendments from Industrial and Industrial Compatible designations to non-industrial designations			x			A Priority Industrial Area future land use category is currently being considered for adoption
Participate in implementation of a Naturally Occurring Retirement Community concept for Mableton		x				Completed through the Lifelong Mableton initiative
Expand the boundaries of the Mableton LCI area		x				Completed in 2009 via the Mableton 5-year update
Study the viability of creating an arts-focused live-work community in Mableton		x				Completed in 2010 via the Mableton Arts Study
Develop Form Based Codes facilitate redevelopment in Mableton		x				Approved by the BOC in 2011
Develop a Pattern Book, Design Guidelines and Streetscape Plan for River Line area					x	Funding has not been allocated to this project for completion
Establish the River Line Oversight Committee					x	Due to a lack of implementation funds, this action item has been postponed.
Conduct stormwater study to evaluate future infrastructure needs in the River Line Area				x		A Section 319(h) Nonpoint Source Implementation Grant was submitted to EPD in 2010 (unfunded) it will be pursued as new monies from EPD become available
Coordinate with the Town Center CID on site plan reviews, rezoning activity, and land use amendments	x					
Complete a Master Plan for the Historic Vinings Village and surrounding residential area			x			Anticipated completion date of May 2012
Complete a Urban Design Plan for Johnson Ferry Road		x				Adopted by the BOC in April 2011
Complete a Urban Design Plan for Dallas Highway (2012)				x		This item will be incorporated into the updated Short Term Work Program
PARKS, RECREATION AND CULTURAL AFFAIRS						
Periodically update the inventory of public properties suitable for multiple uses, including passive recreational uses and linear parks	x					
Execute joint facility use agreements with other elected boards, i.e. Board of Education	x					

2007 STWP – Report of Accomplishments

PARKS, RECREATION AND CULTURAL AFFAIRS CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Implement a web based technology to allow the public to check availability of and reserve space in recreational facilities, as well as sign-up for various programs electronically		x				
Prepare grant applications and research other program funding mechanisms to assist with land purchase, facility development, and renovation of existing recreational facilities	x					
Update the existing Parks and Recreation master plan, when necessary				x		At this time, funding has not been allocated for this project.
Implement the 2000 Parks and Recreation System master plan			x			
Update the existing Arts Division 2006 long-range master plan, when necessary				x		At this time, funding has not been allocated for this project.
Implement the Arts Division 2006 long-range master plan				x		At this time, funding has not been allocated for this project.
Evaluate the need for and develop new facilities to support the development of creative recreational programming to meet the changing needs of the community	x					
Complete the process of accreditation and implement standards to sustain Cobb County's status with the National Recreational and Parks Association				x		At this time, funding has not been allocated for this project.
WATER						
Incorporate the findings and implementation items of the Metropolitan North Georgia Water Planning District Water Supply and Water Conservation Management Plan into the Comprehensive Plan and make necessary ordinance revisions as necessary	x					At this time, we are current with MNGWPD mandates.
Incorporate the findings and implementation items of the Metropolitan North Georgia Water Planning District Long-term Wastewater Management Plan and make necessary ordinance revisions as necessary	x					At this time, we are current with MNGWPD mandates.
Execute intergovernmental agreements with CCMWA and CCWS customers who are outside of Cobb County to coordinate land use and forecasted demands		x				

2007 STWP – Report of Accomplishments

WATER CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Prepare draft landscaping requirements which promote water conservation		x				
Conduct quarterly meetings with the CCMWA to coordinate development of groundwater resources for potable and non potable uses		x				CCMWA has evaluated groundwater resources – None are suitable/cost-effective
Renegotiate and update water service agreements (including shared cost of system improvements) with all municipalities and non county customers, as necessary		x				
Execute intergovernmental agreements with all municipalities which establish development guidelines and boundaries with respect to sewer service capacity		x				
Prepare an inventory of flood plain acreage for use in possible watershed protection efforts in future treatment facility expansions		x				
Prepare a build-out scenario (including projects approved/permitted but not yet built) for the Northwest Plant basin to determine capacity and make land use amendments as necessary		x				
Continue to acquire wetlands and other environmentally sensitive areas. Prepare and maintain an inventory of flood plain acreage for use in possible watershed protection efforts related to facility expansion efforts in the future	x					
Develop agreements with Paulding County for exchange of wastewater treatment service areas which would provide for Paulding flows that drain naturally into Cobb to be treated by Cobb, and Cobb flows that drain naturally into Paulding to be treated by Paulding		x				
Work with Fulton to allow diversion of a maximum wastewater flow rate of 3.5 million gallons per day to be diverted from Fulton into Cobb for treatment at the Sutton WRF		x				
Develop South Cobb tunnel to address wastewater management needs in southern Cobb County	x					

2007 STWP – Report of Accomplishments

WATER CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Comply with requirements of sewer system Capacity, Maintenance, Operation, and Management program	x					
Complete transition to GIS to replace paper record system		x				
Implement rate structure and public education program designed to reduce water demand within the service area		x				
Work with CCMWA to ensure quality of potable water provided to customers	x					
Execute intergovernmental agreement with the City of Powder Springs to establish service areas and resolve other service issues		x				
Develop and implement a program to prioritize the replacement of aging and substandard water mains	x					
PUBLIC SAFETY						
Continue efforts to improve public safety response time by reviewing the location of existing stations and assessing how station locations may better serve the community	x					On-going and continual goal. Station 28, 30 added. Police added Mini-Precinct at Station 9. Response time is a top priority
Recruit, train, and retain public safety staff to ensure that staffing levels keep pace with the area’s growing population while ensuring an educated, qualified, and professional force	x					Ongoing and continual goal. Currently keeping pace with openings
If necessary, amend this short term work program to reflect additional PS personnel and/or equipment needs or budget requests		x				No amendments were made
Evaluate the need to construct a new park ranger station in Jim Miller Park		x				New Ranger offices included in SPLOST 2011 Plans at Jim Miller Park
Execute intergovernmental agreements with all the municipalities which coordinate any annexation with adequate public safety delivery		x				Police and Fire analyzes all annexations and provides opinion to Community Development regarding service delivery issues prior to county response

2007 STWP – Report of Accomplishments

PUBLIC SAFETY CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Continue to implement communication improvements to better coordinate emergency response in inter-county and intra-county communications	x					On-going and continued goal, but some projects include: 2008 and 2009 connectivity with Douglasville, 2010 connectivity with Forsyth County, 2010/2011 replacement of Cobb County Sheriff's Office jail repeater, and 2010 replacement of radio consoles.
Prepare an inventory of businesses utilizing hazardous materials		x				Fire maintains an electronic list of approximately 190 county facilities that have hazardous materials in conjunction with State Emergency Response Commission and the Local Emergency Planning Committee
Prepare an inventory of county firefighting equipment which could be used for high rise development		x				Fire maintains an inventory of its high-rise firefighting equipment. When new high-rise development occurs, Fire will request additional apparatus from the BOC, if needed.
Expand public safety recruiting efforts to ensure a workforce that adequately reflects the diverse population that exists in Cobb County	x					Ongoing and continual goal. However, due to budgetary constraints, recruiting efforts that required travel or job fairs with fees have been eliminated over the last 18 months. Prior to that, recruiting efforts had been expanded
TRANSPORTATION						
Execute intergovernmental agreements to develop and analyze future transportation studies	x					Completed as needed for various projects
Implement road improvements and system upgrades where needed to reduce congestion and improve travel times	x					
Review and update Cobb County's Trail Plan	x					
Develop a county wide inventory of existing, planned, and programmed pedestrian facilities	x					
Continue to schedule and implement upgrades and expansions to the County's bicycle and pedestrian infrastructure	x					
Continue to improve transit facilities and programs in an effort to encourage additional ridership	x					
Develop a Bicycle and Pedestrian Improvement Plan		x				
Develop an Access Management Plan for Austell Road		x				

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Veterans Memorial Highway Corridor Plan (LCI)		x				
Amend the 2030 Comprehensive Plan when necessary to incorporate findings and recommendations from approved Livable Centers Initiative and other similar transportation/land use Master Plans that will improve the county's multi-modal transportation system	x					Findings from approved studies are presented to the Planning Commission and Board of Commissioners for alterations on a case-by-case basis.
Evaluate recommendations from the Georgia Regional Transportation Authority's Bus Rapid Transit/ High Occupancy Vehicle facility improvements along the I-75 corridor for possible amendment to the 2030 Comprehensive Plan and 2030 Comprehensive Transportation Plan		x				
Amend the 2030 Comprehensive Plan to incorporate findings from the 2005 Transit Planning Study, the 2030 Comprehensive Transportation Plan, and the Senior Adult Transportation Study		x				
Congestion Relief/Mobility – Thoroughfare Improvements						
Barrett Parkway – US 41 to Dallas Hwy – Widen to 6 lanes w/ 10' trail, 5' sidewalks and turn lanes			x			
Big Shanty Road Extension – Phase 1 – Busbee Parkway at Big Shanty Road to Barrett Lakes Boulevard – New 4-lane divided roadway			x			GDOT
Big Shanty Road Extension – Phase 2 –Barrett Lakes Boulevard to Chastain Road – New 4-lane divided roadway			x			
Big Shanty Road Extension – Phase 3 – Busbee Parkway to Chastain Meadows Pkwy – New 4-lane divided roadway		x				
Bill Murdock Road - Sewell Mill Road to Pine Road - Widen to 3-Lanes on School Side(Dodgen MS and Walton)		x				
Callaway Road - Austell Road to Powder Spring Road – Widen to 3 lanes			x			
Cedarcrest Road - Paulding County Line to Governor's Towne Club	x					

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Congestion Relief/Mobility – Thoroughfare Improvements (Cont.)						
Cobb Parkway (CCID-1014) - Mount Paran Road to Paces Mill Road - Widen Bridge to 6 Lane Divided	x					GDOT
Cobb Parkway - Paces Mill Road to Acres Mill Road - Widen to 6/8 Lane Divided				x		GDOT – long range
I-285/Atlanta Road – NA – Upgrade interchange	x					GDOT
I-285/South Cobb Drive (GDOT) – NA – Upgrade interchange		x				GDOT
Jamerson Road - Canton Road to Lee Waters Road - New 4-Lane Divided Roadway			x			
Jiles Road - Cobb Parkway to Cherokee Street - Widen to 4-Lane Divided			x			
Mulkey Road Connector - Mulkey Road to East West Connector – New 2 lane roadway		x				
Powder Springs Road Connector - Powder Springs Road to South Cobb Drive - New 2/4 Lane Roadway				x		Deferred – tax revenue shortfall
Six Flags Drive - Riverside Dr to Six Flags Pkwy and 1,600' Lee Ind. Blvd - Widen to 3 Lanes				x		Deferred – tax revenue shortfall
South Barrett Reliever Phase 1 (TCID-14A) - Cobb Parkway to Shiloh Valley Drive - New 4 Lane Roadway		x				
SR 280/South Cobb Drive (GDOT) - SR 5 /Atlanta Road to Bolton Road - Widen to 4/6 Lane Divided				x		Deferred – tax revenue shortfall
SR 92 (GDOT) - Cobb Parkway to Cowan Road - Widen to 4 Lane Divided	x					GDOT
SR 92 (GDOT) - Paulding County Line to Cobb Parkway - Widen to 4 Lane Divided	x					GDOT
Congestion Relief/Mobility – Traffic Management						
Fiber Network Expansion - Install fiber optic interconnect cable between traffic - signals to improve traffic flow	x					
Rebuild Existing Traffic Signals - Upgrade Deficient Signals to Current Specifications	x					
Upgrade Traffic Signal Cabinets - Upgrade existing traffic signals to current specifications		x				
Traffic Control Center Upgrade - Upgrade the existing equipment in the TCC to current specifications		x				

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Congestion Relief/Mobility – Traffic Management (Cont.)						
Transportation Technology - Upgrade GIS, GPS,MIS, and TIS	x					
Traffic Signal Timing - Retime Signal Corridors to Improve Traffic Flow	x					
ATMS Phase 5 - Expand ATMS by installing advanced technology - Expand traffic control center.		x				
ATMS Phase 6 - Expand ATMS by installing advanced technology.		x				
ATMS Project - Engineering Only - Phases 5 and 6		x				
Transportation Planning Studies - Long-range and short-range transportation studies to support project development	x					
Acworth Due West Road - Nance Road to Burnt Hickory - Safety, Operational and Intersection Improvements		x				
Allgood Road - East Piedmont Road to Allgood Road/Scufflegrit Road - Rockcrest Dr hill cut		x				
Beech Haven Trail - Ivy Ridge Drive to Winchester Trail - Safety/Oper.-Improve Horiz. Curve to meet Design Speed		x				
Bell Ferry Road - I-575 to North Cobb Parkway (US41) - Intersection Improvements				x		Deferred – tax revenue shortfall
Canton Road - Canton Road Connector to Cherokee County - Corridor Improvements - Shoulders and Intersections			x			
Childers Road - Shallowford Road to Fulton County - Shoulder and intersection improvements		x				
County Line Road - Mars Hill Road (SR 176) to Due West Road - Safety/Operational Improvements - Includes 2 Bridges			x			
Gus Robinson Road - Macland to end of street - Safety and Operational Improve - rural shldrs (no C&G)		x				
Hamilton Road - Paul Samuel Road to Naples View - Safety/Oper - Improve Horiz.curve to meet design speed		x				

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Congestion Relief/Mobility – Traffic Management (Cont.)						
Hickory Grove Road - Baker Road to Wade Green Road - Safety and Operational Improvements		x				
Hiram-Lithia Springs Road - Powder Springs-Dallas Road to Humphries Hill - Safety and Operational Improvements		x				
Jamerson Road / Wigley Road - Lee Waters Road to Sandy Plains Road - Safety and Op. improve-3 lane rd with rt turn lanes at intx			x			
Lower Roswell Road - Roswell Street (SR 120) to Terrell Mill Road - Safety/Operational Improvements				x		Deferred – tax revenue shortfall
Lower Roswell Road - Davidson Road to Fulton County Line - CO-349 & BP220			x			
Maxham Road Consultant - Veterans Memorial Hwy (SR 8) to Old Alabama Rd - Safety/Operational, Narrow 4-Lane and median		x				
Nance Road Consultant - Acworth Due West to Old Hwy 41/Main Street - Safety/Operational, bridge over Butler Creek			x			
North Booth Road Concept - Shiloh Road to Bells Ferry Road - Shoulder and intersection improvements		x				
Old McEver Road - Main Street to New McEver Road - Safety and Operational Improve with Curb and Gutter		x				
Post Oak Tritt Road Design - Holly Springs Road to Fulton County - Safety and Operational Improve and 2 replace bridges		x				
Queen Mill Road - Veterans Memorial Highway to Mableton Parkway - Safety and Operational Improvements	x					
Shallowford Road - Johnson Ferry Road to Childers Road - Hill cut at the Kroger/Publix entrance		x				
Shiloh Road/Shallowford Road - Wade Green Road to Canton Road - Safety/Op. improve 3-lane road with rt turn lanes at intx	x					

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Congestion Relief/Mobility – Traffic Management (Cont.)						
Smyrna Pdr Spgs/Benson Poole Rd - Hicks Road to Windy Hill Road - Intx realign at Benson Poole/Smyrna Pdr Spgs Rd		x				
Terrell Mill Road - Delk Road to Old Canton Road - Delk/Paper Mill/Lower Roswell/Old Canton-Intx. Improve		x				
West Sandtown Road - Dallas Hwy to South of Macland Rd (to new soccer field) - Corridor Improve-add turn lanes at various intxs.		x				Bridge only
Woodland Brook Drive - Log Cabin Road to Paces Ferry Road - Minor Safety Improvements - add curb and gutter				x		Deferred – tax revenue shortfall
Woodlawn Drive - Safety/Oper. Improve-bicycle improve and 2 hill cuts - Johnson Ferry Road to Lower Roswell Road		x				
Wooten Lake Road - Wade Green Road to Shiloh Road - Shoulder and intersection improvements		x				
Safety/Operational – Intersection Safety/Operational Improvement						
Atlanta Road at Paces Ferry Road - Add Dual Left-turn Lanes Southbound Atlanta Road		x				
Austell Pdr Spgs Rd @ Clay Rd - Realignment and Safety Improvements		x				
Austell Rd at East West Conn - Add 3rd Thru Lane and Dual Lefts on East West Conn		x				
Austell Road @ Pat Mell Road - Realign Pat Mell to line up with apartment entrance		x				
Austell Rd@Roberta Dr/Cochran Rd - Improve Alignment		x				
Barrett Pkwy@Cobb Place Blvd(East) - Intersection Improvements		x				
Blair Br Rd@Oak Ridge Rd/Six Flags Dr - Realignment and Safety Improvements		x				
Bob Cox Rd at Dallas Hwy(SR 120) - Install Southbound Right-turn Lane on Bob Cox Road		x				

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Safety/Operational – Intersection Safety/Operational Improvement (Cont.)						
Burnt Hickory Road at Due West Road - Realignment and Safety Improvements		x				
Burnt Hickory Rd at Mount Calvary Rd - Install a northbound right turn lane on Mount Calvary Rd		x				
Burnt Hickory Road @ Stout Parkway - Realignment and Safety Improvements		x				
Chastain Road @ Bells Ferry Road - Add right turn lanes		x				
Cooper Lake Rd @ King Springs Rd - Improve intx sight dist to remove f/flasher; add SB - channelized rt turn; lengthen eastbound left turn; poss. sig				x		Deferred – tax revenue shortfall
Cumberland Blvd@Cumberland Transfer Ctr. - Median Safety Improvements		x				
Dallas Hwy/SR 120 at Casteel/Old Hamilton Rd - Add Northbound Right-Turn Lane		x				
Dallas Hwy/120 at Poplar Spgs. Rd/Holland Rd - Realign Intersection and Install Traffic Signal		x				
Due West Rd at Old Hamilton Road - Realign Intersection and install Traffic Signal		x				
East West Connector @ Fontaine Road - Add eastbound acceleration Lane at East West Conn		x				
East West Connector at Hicks Road - Add Right-Turn Lanes Northbound and Southbound		x				
Floyd Road @ Clay Road - Intersection Improvements		x				
Hickory Grove Road @ New McEver Road - Add Turn Lanes; Possible Traffic Signal		x				
Johnson Ferry Road @ Sewell Mill Road - Add dual Left Turns N; Include Sewell Mill Rd at Pine Rd - Intersection Improvements				x		Deferred – tax revenue shortfall
Kennesaw Due W/Acworth Due W/Due West - Improve Turn Lane		x				
Macland Rd/Bullard Rd @ Corner/Florence Rd - Convert Bullard to Rt in Rt out with Rt Turn Lane - Upgrade Sigs and Imp app grades for Macland at Corner			x			GDOT

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TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Safety/Operational – Intersection Safety/Operational Improvement (Cont.)						
Mars Hill Road Design - Intersection Improvements		x				
Mars Hill Road @ Due West Road - Add Turn Lanes		x				
Mars Hill Road @ Giles / Hill Road - Add Left and Right Turn Lanes - Improve Sight Distance		x				
Mars Hill Road @ Hadaway Road - Add Left Turn Lanes on Mars Hill Road		x				GDOT
Mars Hill Road @ Nichols Road - Add Left and Right Turn Lanes		x				
Midway Road @ Luther Ward Road - Realignment and Safety Improvements		x				
Old Alabama Road @ Cardell Road - Add Eastbound Right Turn Lane		x				
Old Dallas Road at Holland Rd - Align Holland with Old Dallas at 90 Degrees		x				
Old Highway 41 @ McCollum Parkway - Extend Northbound Right Turn Lane on Old Highway 41		x				
Powder Springs Road @ Cheatham Hill Road - Add Right Turn Lane	x					
Roswell Road (SR 120) at Old Canton Road - Add Capacity on Old Canton Road		x				
Sandy Plains Road at East Piedmont Road - Add Dual Left-turn Lanes an Right-turn Lanes			x			
Shallowford Road @ McPherson Road - Realign and Add Turn Lanes		x				
Six Flags Road @ Riverside Parkway - Add Lt Turn EB and WB; Add EB Rt Turn - Lane; Possible Traffic Signal		x				
South Gordon Road @ Pisgah Road - Add Lt Turn Lane; remove flasher; Improve St Distance		x				
Spring Road @ Campbell Road - Intersection Improvements		x				
Stilesboro Road Intersection Improvements - Acworth Due West Road to Shillings Road		x				
Villa Rica Road @ Bullard Road - Intersection Improvements		x				

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TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Safety/Operational – Intersection Safety/Operational Improvement (Cont.)						
Villa Rica Road @ Casteel Road - Intersection Improvements		x				
West Sandtown Road at Villa Rica Road - Intersection Improvements		x				
Safety/Operational – School Zone Safety						
Acworth Elementary School & Barber MS - Repave and Improve Cantrell Road		x				
Austell Elementary School - Traffic and Safety Improvements		x				
Awtrey Middle School - Improve Access to School for Car/Buses @ Nowlin Rd		x				
Baker Elementary School - Improve Driveway		x				
Birney Elementary School - Additional Turn Lanes		x				
Dodgen Middle School Concept - Improve Turn Lanes on Bill Murdock		x				
Durham MS and Frey Elementary School - Additional Turn Lanes			x			Included in Mars Hill Rd intersection projects; Substantially complete
East Valley Elementary School - Site Ingress/Egress Improvements				x		Deferred – tax revenue shortfall (Included in Lower Roswell Rd (West) project)
Harmony Leland Elementary School - Sidewalks, Acceleration, and Deceleration Lanes		x				
Kell High School - Improve Signals and Traffic Patters			x			Included in Jamerson Rd/Wigley Rd project
LaBelle Elementary School - Sidewalks		x				
Mabry Middle School Sidewalks		x				
McEachern High School - Intx Improves at New Macland Rd @ Gaydon Rd		x				
Murdock Elementary School - Improve Access and Turn Lanes		x				
Northwest Elementary School - Old Stilesboro Road - Existing Road Improvements		x				
Pine Mountain Middle and Hayes Elementary - Improve capacity at Kennesaw Due West Road		x	x			Pine Mountain portion completed; Hayes portion currently underway

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TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Safety/Operational – School Zone Safety (Cont.)						
Pope High School - Improve School Driveway				x		Deferred – tax revenue shortfall (included in 2011 SPLOST)
Russell Elementary School - Additional Turn lanes		x				
Shallowford Falls Elementary School - Improve driveway Access off Lassiter Road		x				
South Cobb High School - Sidewalks on Clay Road		x				
Teasley Elementary School - Turn Lane, Additional Entrance/Queuing Lanes		x				
Varner Elementary School - Turn Lane, Additional Entrance / Queuing Lanes		x				
Walton High School - Improve St Dist/Add Lt Turn in the WB Lane/Realign/add - Dual LT Lanes Johnson Ferry		x				
West Cobb High School #2, SR 92 - Pitner Rd - Exist Rd Improve,		x				
Wheeler High School - Site Ingress/Egress Improvements		x				
Infrastructure Preservation – Bridge Rehab/Replacement						
Bells Ferry Road over Noonday Creek Trib - Bridge Replacement		x				
Booth Road over Oiley Creek Tributary - Bridge Replacement		x				
Burnt Hickory Road over Mud Creek - Bridge Rehabilitation		x				
Candy Lane over Olley Creek - Bridge Rehabilitation		x				
Canton Road over Little Noonday Creek - Bridge Replacement		x				
Cheatham Hill Rd over Ward Creek - Bridge Rehabilitation/Widening		x				
Collins Blvd over Buttermilk Creek - Bridge Replacement		x				
Collins Road over Little Allatoona Creek - Bridge Rehabilitation		x				
Columns Drive over Sope Creek - Bridge Rehabilitation		x				

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TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Infrastructure Preservation – Bridge Rehab/Replacement (Cont.)						
Concord Road over Silver Comet Trail - Bridge Replacement		x				
Flint Hill Road over Olley Creek - Bridge Replacement		x				
Garrett Road over Powder Springs Creek - Bridge Replacement		x				
Hambry Road over Clark Creek - Bridge Replacement		x				
Hermi Ped. Bridge on Paces Fy over Chatt - Bridge Engineering		x				
Hiram-Lithia Springs Rd over Sweetwater Crk - Bridge Replacement		x				
Holloman Road over Sweetwater Creek - Bridge Rehabilitation		x				
Holly Springs Road over Sewell Creek Trib - Bridge Replacement		x				
Hurt Road over Olley Creek - Bridge Rehabilitation		x				
Indian Hills Drive over Sope Creek - Bridge Rehabilitation		x				
John Ward Road over Mud Creek - Bridge Rehabilitation		x				
Luther Ward Road over Mud Creek Tributary - Bridge Rehabilitation		x				
Macedonia Road over Noses Creek - Bridge Rehabilitation		x				
Midway Road over Allatoona Creek Tributary - Bridge Replacement		x				
Mount Calvary Road over Noses Creek - Bridge Replacement		x				
New Chastain Road over Noonday Creek - Bridge Rehabilitation		x				
North Church Lane over CSX Railroad - Bridge Replacement		x				
Oglesby Road over Powder Springs Creek - Bridge Replacement		x				
Old Hwy 41/Kennesaw Mtn NBP over CSX RR - Bridge Replacement		x				

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Infrastructure Preservation – Bridge Rehab/Replacement (Cont.)						
Olive Springs Rd over Nickajack Ck Trib - Bridge Replacement		x				
Paper Mill Road over Sope Creek - Bridge Replacement		x				
Rock Bridge Road over Noonday Crk Trib - Bridge Replacement		x				
Sewell Mill Road over Sewell Creek - Bridge Rehabilitation / Bridge Widening		x				
Stout Parkway over Gothards Creek - Bridge Rehabilitation		x				
Worley Drive over Little Noonday Creek - Bridge Replacement		x				
Transportation Planning						
Update freight prioritization and policy recommendations within the Comprehensive Transportation Plan	x					
Update truck route map in coordination with the Atlanta Regional Commission to ensure safe and efficient truck mobility throughout the county	x					
Incorporate transportation infrastructure improvements into the county's Transportation Improvement Program- Mableton LCI-5-year update	x					As funding becomes available
Incorporate transportation infrastructure improvements into the county's Transportation Improvement Program.- Town Center 5-year update	x					As funding becomes available
Incorporate transportation infrastructure improvements into the county's Transportation Improvement Program. – Blueprint Cumberland II	x					As funding becomes available
Implement the Bicycle and Pedestrian Improvement Plan	x					
Complete update to the Transit Planning Study			x			
Veterans Memorial Highway LCI		x				
Implement Safe Routes to Schools Program	x					
Implement the Complete Streets Implementation Strategies and Best Practices	x					

2007 STWP – Report of Accomplishments

TRANSPORTATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Transportation Planning (Cont.)						
Implement Guaranteed Para-transit Transfer with CCT	x					
“Get on the bus” travel training for seniors	x					
Senior Transportation Voucher Program	x					
Implement Austell Road Access Management Plan	x					
Update the Clean Air and Alternative Transportation Plan	x					
Incorporate recommendations from the Regional Transportation Plan into the Comprehensive Plan and Comprehensive Transportation Plan		x				
Incorporate recommendations from the Regional Development Plan into the Comprehensive Plan and Comprehensive Transportation Plan		x				
Incorporate recommendations from Revive 285 into the Comprehensive Plan and Comprehensive Transportation Plan		x				
Incorporate recommendations from the TIB Concept 3 Regional Transit Plan into the Comprehensive Plan and Comprehensive Transportation Plan			x			Revive 285 study is not yet complete
Incorporate recommendations from the Radial Freeway Strategic Implementation Plan into the Comprehensive Plan and Comprehensive Transportation Plan			x			Study was completed after CTP adoption and can be incorporated in 2012 update.
Update Transportation Improvement Program		x				
HEALTH & EDUCATION						
Continue collaboration on zoning map changes and land use changes	x					
Orchestrate annual coordination meetings between county land use planning and Cobb County School system administrative planning staff	x					
Provide quarterly updates to the Cobb County School System regarding residential land use changes and approved residential permits by type	x					
Ensure coordination between Cobb County Planning staff and the Cobb County School Systems administrative staff on municipal boundary expansions	x					

2007 STWP – Report of Accomplishments

HEALTH & EDUCATION CONTINUED						
Project	Status					Explanation
	Ongoing	Completed	Currently Underway	Postponed	Not Completed	
Continue collaboration with local secondary educational institutions to ensure sufficient levels of education and training for the workforce	x					
Coordinate healthcare service and facility requirements with other public or private organizations that provide similar services	x					
Establish innovative approaches to affordable public health service delivery and wellness promotion	x					
Establish public health services and facilities to serve special client groups such as the disabled, homebound and institutionalized	x					
Provide quarterly updates to the Cobb County School System regarding residential land use changes and approved residential permits by type	x					
LIBRARY						
Investigate the financing and implementation for a relocation and expansion of the Kennesaw Branch library to accommodate increasing demand				x		Postponed due to lack of funding
Complete necessary renovations for the remodeling of the Central Library		x				
Coordinate the expansion of libraries as they become necessary	x					
Expand the wireless network within existing library facilities to provide public access				x		Postponed due to lack of funding
Implement a self-checkout technology for library patrons		x				
Study possibilities for a mobile book service to help provide additional library service to underserved areas	x					
Update the existing facility needs study for library system			x			To be completed in 2012

Short Term Work Program

The purpose of the short-term work program is to identify specific implementation actions the local government, or other entities, intend to undertake over the course of the next five-year planning period. This includes, but is not limited to, new facilities, expansion of facilities, new ordinances, revisions of existing ordinances, administrative actions, community improvements or investments, infrastructure, financing arrangements, or other programs or initiatives to be put in place to implement the plan. To facilitate the division of work among various County Divisions, the short term work program is segmented by major subject category. It is separated into the following categories: Economic Development, Health & Education, Historic Resources, Housing, Land Use, Libraries, Natural Resources, Parks, Recreation & Cultural Affairs, Public Safety, Redevelopment, Transportation, and Water.

The following are abbreviations that will be used throughout the Short Term Work Program:

ARC	Atlanta Regional Commission	GDNR	Georgia Department of Natural Resources
Admin	Cobb County Administration	GDOT	Georgia Department of Transportation
BOC	Board of Commissioners	HPC	Historic Preservation Commission
BZA	Board of Zoning Appeals	LIB	Library System
CBH	Cobb County Board of Health	MNGPD	Metropolitan North Georgia Water Planning District
CD	Cobb County Community Development Agency	N/A	Not Applicable
CDOT	Cobb County Department of Transportation	N/E	Needs Evaluation
CCMWA	Cobb County/Marietta Water Authority	PRCA	Parks, Recreation, and Cultural Affairs
CCS	Cobb County Schools	PC	Planning Commission
CID	Community Improvement District	PS	Public Safety
COC	Chamber of Commerce	Water	Water Systems
COM	Communications	CCWS	Cobb County Water Systems
ED	Economic Development	TCCID	Town Center Community Improvement District
CRK	Chattahoochee River Keeper	DNR	Department of Natural Resources
CCID	Cumberland Community Improvement District	CCT	Cobb Community Transit
CSBG	Community Service Block Grant	SS	Senior Services
UGA	University of Georgia	SCRA	South Cobb Redevelopment Authority
NPS	National Park Service	KCB	Keep Cobb Beautiful
IS	Information Services	CID	Community Improvement Districts
CDBG	Community Development Block Grant	TBD	To Be Determined

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
ECONOMIC DEVELOPMENT									
Update, as needed, the inventory of sites suitable for industrial development and continue to encourage policies to protect these job producing uses	x						ED, Com Dev	N/A	ED budget
Refine, as needed, the county's Economic Development Incentive Ordinance and associated policies	x						ED	N/A	ED budget
Prepare an analysis of how the county's tax structure compares to other metro counties	x						ED	N/A	ED budget
Focus on Economic Development targets that will provide growth opportunities within core clusters, such as Healthcare Services, Travel and Tourism, Bioscience, Aerospace and Advanced Equipment Manufacturing, Information Technology and software, Professional and Business Services and Wholesale Trade.	x						ED	N/A	ED budget
Research the feasibility of generating a revolving loan fund and develop strategies to maximize CDBG, Development Authority/SCRA funds to increase capital for small business growth and development	x						ED	N/A	ED budget
Add areas to the Cobb County Commercial Property Rehabilitation Partial Property Tax Abatement Program, as needed.	x						ED, CD	N/A	ED budget
Coordinate with Chamber of Commerce on Business Marketing, as needed	x						ED	N/A	ED budget
Maintain individual property brochures to assist in marketing industrial sites to prospective businesses	x						ED, CD	N/A	ED budget
Work with appropriate agencies and organizations to implement Land Banking powers	x						ED	N/A	ED budget
Update Cumberland CID Market Study – New CID Market Study			x				CCID	TBD	Federal, State, CCID
Continue to evaluate appropriate areas throughout the county that would benefit from an Enterprise/Opportunity Zone designation	x						ED	N/A	ED budget
Continue expansion efforts of the Six Flags Enterprise/Opportunity Zone		x					ED	N/A	ED budget

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
HEALTH AND EDUCATION									
Continue staff collaboration on zoning map changes and land use changes between the School System and County Government.	x						CCS, CD	N/A	CD budget
Orchestrate annual coordination meetings between county land use planning and Cobb County School system administrative planning staff	x						CCS, CD	N/A	CD budget
Provide quarterly updates to the Cobb County School System regarding residential land use changes and approved residential permits by type	x						CCS, CD	N/A	CD budget
Ensure coordination between Cobb County Planning staff and the Cobb County School Systems administrative staff on municipal boundary expansions	x						CCS, CD	N/A	CD budget
Continue collaboration with local secondary educational institutions to ensure sufficient levels of education and training for the workforce	x						ED	N/A	ED budget
Coordinate healthcare service and facility requirements with other public or private organizations that provide similar services	x						CBH	N/A	CBH budget
Establish innovative approaches to affordable public health service delivery and wellness promotion	x						CBH	N/A	CBH budget
Establish public health services and facilities to serve special client groups such as the disabled, homebound, and institutionalized.	x						CBH	N/A	CBH budget
Monitor Meals-On-Wheels to make appropriate changes based upon changes in demographics	x						SS	N/A	SS Budget
Continue outreach with private medical providers to improve access to health care for lower income older populations	x						SS, CCBH, Wellstar, community partners	N/A	Private Financing
Continue outreach with private medical providers to improve access to health care for lower income older populations	x						SS, CCBH, Wellstar, & Other community partners	N/A	Private Financing

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
HISTORIC RESOURCES									
Develop a series of seminars or workshops for the education of the public on historic preservation, the process, the implications, and the opportunities.	x						HPC, CD	N/A	CD budget
When necessary, adjust the Historic Preservation Ordinance to comply with State standards in order to sustain our Certified Local Government Status.	x						CD	N/A	CD budget
Encourage developers to place important historic resources on the Cobb County Local Register of Historic Places as part of development process.	x						CD	N/A	CD budget
When development is unable to protect important historic resources, ensure that appropriate mitigation is required.	x						CD	N/A	CD budget
Continue information sharing between the county historic preservation planner and the preservation interests in the cities.	x						CD	N/A	CD budget
Update, when necessary, the historic driving tour of Cobb County.	x						HPC, CD and stakeholders	\$1,000	General fund, grant
Continue to expand the Cobb County Historic Marker program as additional monies become available.	x						HPC, CD	\$2,200 per marker	General fund
Support planning for the preservation of Civil War trenches and earthworks on the Discovery Boulevard 100-acre tract as National Park ownership of the property is pursued.	x						CD	N/A	CD budget
Continue to support efforts to educate the public on historic preservation and the history of Cobb County.	x						HPC, CD	N/A	CD budget
Pursue grants through the Georgia Historic Preservation Division or Preserve America in order to fund preservation initiatives.	x						HPC, CD	N/A	CD budget
Update the existing Historic Resources Survey						x	HPC, CD	\$10,000	Restrictive Mitigation funds; Grant
Investigate digitization of documents stored at the University of West Georgia to facilitate public access.			x				CD	N/A	CD budget
Continue to partner with preservation non-profits in the county.	x						HPC, CD	N/A	CD budget

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
HISTORIC RESOURCES CONTINUED									
Ensure that the Historic Preservation Commission and Historic Preservation Planner attend mandated training so Cobb County can maintain its Certified Local Government status.				x			HPC, CD	\$1,000	CD budget
Develop material for research purposes that provides information on Cobb County archival records needed for historical research.				x			CD	N/A	CD budget
Continue to work with Mableton Improvement Coalition on historic register nominations and other preservation activities in the River Line area.	x						CD	N/A	CD budget
Macland Road Historic Places Initiative.		x					HPC, CD	N/A	CD budget
Begin process of investigating, researching, designing and preparing for Vinings historic trail with interpretive and way-finding signage.			x				CD	N/A	CD budget
HOUSING									
Update the apartment density study	x						CD	N/A	CD budget
Coordinate efforts between Community Development, Economic Development, and non-profit agencies (Atlanta Neighborhood Development Partnership, CDBG, Cobb Works, etc.) to develop workforce housing policies and opportunities	x						CD, ED	N/A	CD & ED budget
Develop codes and ordinances to encourage urban style, higher density residential development in appropriate areas of the county's two regional activity centers	x						CD, ED, PC, BOC, CID	TBD	CIDs
Encourage policies and programs to advance seniors ability to "age in place" within existing communities	x						CD, SS, CDOT, PC, BOC	N/A	Existing budgets
Continue collaboration with the Department of Community Affairs and Housing Authority to encourage construction of workforce housing units utilizing low-income tax credits or other finance mechanisms.	x						CD, ED, BOC	N/A	Existing budgets, HUD, State
Continue partnership with HUD on the Neighborhood Stabilization Program	x						ED & CDBG	N/A	HUD

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
HOUSING CONTINUED									
Monitor existing codes and regulations and revise as necessary to accommodate changing conditions	x						CD, ED, CDOT, CCWS, PC, BOC	N/A	Existing budgets
Continue to promote private construction of senior friendly housing opportunities where appropriate	x						CD, PC, BOC	N/A	Existing budgets
Coordinate enforcement of Quality of Life codes with Senior Services to assist older populations that have trouble complying with requirements			x				CD & SS	N/A	Existing budgets
Increase access to affordable housing for low and moderate income persons through: Rehabilitation of existing homeowner and rental housing units and reduction of the cost of development of rental housing	x						CDBG	N/A	CDBG/HOME
Encourage fair housing initiatives throughout the County.	x						CDBG	N/A	CDBG/HOME
Enhance neighborhood revitalization and redevelopment in low and moderate income areas by improving access and availability of Public Facilities and remediation of slum/blighted housing in targeted low income areas	x						CDBG	N/A	CDBG/HOME
Continue to promote private construction of senior friendly housing opportunities where appropriate	x						CD, PC, BOC	N/A	Existing budgets
Promote home retrofit designs and materials to assist seniors to age in place	x						SS, CD	N/A	Sr. Services
Update Housing Study for Cumberland			x				CCID	TBD	CCID
LAND USE									
Amend future land use map and related regulatory policies to provide adequate residential and non-residential acreage for 2030 demands	x						CD, PC, BOC	N/A	Existing budgets
County CIDs, in coordination with county staff, may conduct studies to be considered by the county that would suggest alterations and refinement of detailed sub-area classifications for regional activity centers	x						CID	TBD	CID
County CIDs, in coordination with staff, can offer alternative zoning regulations, which may be considered by the county during the Code Amendment process, for areas within regional activity centers	x						CID	TBD	CID

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
LAND USE CONTINUED									
Reevaluate land use recommendations for areas adjacent to roadways projected to operate with a level of service F by 2030. This can be accomplished by discouraging strip-commercial centers, reducing curb cuts, promoting land assemblage, and encouraging inter-parcel access/shared parking agreements	x						CD & CDOT	N/A	Existing budgets
Update and consider the need for Livable Center Initiative studies, local area master plans, and corridor studies every five-years or when necessary	x						CID, CDOT, PC, BOC	N/A	Existing budgets
Implement land use policies in coordination with the requirements of the Metropolitan North Georgia Water Planning District guidelines	x						CD, CCWS, PC, BOC	N/A	Existing budgets
Use buffering and screening as a land use mitigation tool	x						CD, PC, BOC	N/A	Existing budgets
Continue to update Central Addressing Repository to ensure it is up-to-date	x						IS & CD	N/A	Existing budgets
Inform the CIDs on site plan reviews, rezoning activity, and land use amendments within Regional Activity Centers	x						CD	N/A	Existing budgets
Update, as necessary, the Canton Road Design Guidelines to ensure that the recommendations are implementable			x				CD & CDOT	N/A	Existing budgets
Designate Mableton and Six Flags Drive into the Commercial and Industrial Property Rehabilitation Program			x				CD, ED, BOC	N/A	Existing budgets
Reach out to the development community for involvement in the Six Flags revitalization		x					CD & ED	N/A	Existing budgets
Coordinate between CDOT and Community Development to ensure that design guidelines being implemented are sustainable and implementable from an engineering and urban design perspective.	x						CD & CDOT	N/A	Existing budgets
Draft a overlay district for Vinings per the Vinings Vision Plan					x		CD, CDOT, PC, BOC	N/A	Existing budget
Create new transitions zones in Comprehensive Plan per Vinings Vision Plan				x			CD, CDOT, PC, BOC	N/A	Existing budget
Draft a Redevelopment Overlay District for Powers Ferry Road			x				CD, PC, BOC	N/A	Existing budget

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
LAND USE CONTINUED									
Expand Blueprint Cumberland II master planning to include additional CCID area		x					CCID	N/A	CCID
Provide input to Town Center CID during the revision of Town Center Area Design Guidelines			x				TCCID, CDOT, CD	N/A	TCACID
Establish Johnson Ferry Design Guidelines focusing on the streetscape and street safety plan			x				CD, CDOT, BOC	N/A	Existing budget
Ensure nonconforming signs along Johnson Ferry Rd. are in compliance with current regulations per the Johnson Ferry Road Master Plan	x						CD	N/A	Existing budget
Creation of an Annexation GIS layer			x				CD	N/A	Existing budget
Build a GIS layer to show all county easements				x			IS, CD, CDOT, CCWS, Tax	N/A	Existing budgets
Develop an internal GIS based web mapping application to support Community Development operations			x				IS & CD	N/A	Existing budgets
Use social media to involve new people in planning projects and implementation programs	x						CD, ED, CDOT, COM	N/A	Existing budgets
Develop a Public Participation Policy to provide guidance on protocols for public engagement on planning projects.			x				CD, ED, CDOT, PRCA	N/A	Existing budgets
LIBRARY									
Investigate the financing and implementation for a relocation and expansion of the Kennesaw Branch Library to accommodate increasing demand						x	LIB, BOC	N/E	General Fund, Library Budget, Library Foundation
Improve the wireless network within existing library facilities to provide public access			x				LIB	Varies	General Fund, Library Budget, Library Foundation

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
LIBRARY CONTINUED									
Study possibilities for a mobile book service to help provide additional library service to underserved areas					x		LIB, BOC	N/E	General Fund, Library Budget, Library Foundation
Update existing facility needs study for library system		x					LIB, BOC	\$30,000	General Fund, Library Budget, Library Foundation
Expand access to computer stations and Technology	x						LIB	TBD	General Fund, Library Budget, Library Foundation
Continue Books-To-Go program as part of Meals on Wheels delivery	x						LIB, SS	N/A	Lib Budget, Sr. Services Budget
Continue to expand digital collection	x						LIB	TBD	Lib Budget
Continue to provide online programming and digital access to materials	x						LIB	TBD	Lib Budget
Evaluate the feasibility of reclassifying the East Cobb Library to a regional library	x						LIB, BOC	N/A	Lib Budget
NATURAL RESOURCES									
Educate the community on the use and tax benefits of conservation easements to permanently protect sensitive habitat and open space	x						CD	N/A	Existing budgets
Develop natural resource protection policies to meet or exceed the requirements of the Metropolitan North Georgia Water Planning District	x						CD, CCWS, PC, BOC	N/A	Existing budgets
Ensure agency coordination in refining 100-year floodplain locations for the Federal Emergency Management Agency	x						CCWS	N/A	Existing budgets
Consider changes to procedures and policies to attain the highest standard of environmental stewardship available through the Green Communities program	x						CCWS, CDOT, CD, KCB, PRCA	N/A	Existing budgets

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
NATURAL RESOURCES CONTINUED									
Coordinate between Keep Cobb Beautiful and Cobb DOT to plant appropriate trees as part of road projects	x						KCB & CDOT	TBD	Cobb Tree Funds
Conduct an education campaign "Go Native" to encourage planting of native tree species	x						KCB	N/A	KCB budget
Promote initiatives and develop partnerships to encourage recycling at public events	x						KCB	N/A	KCB budget
Continue to provide training and tools through Ecology workshops for monitoring volunteers	x						Watershed Stewardship Program	N/A	CCWS budget
Continue to provide and expand the Community Ecology Programs	x						Watershed Stewardship Program	N/A	CCWS budget
Continue School Outreach programs of water-related education programs as well as the Cobb's Green School Initiative	x						Watershed Stewardship Program	N/A	CCWS budget
Continue Stormwater Compliance education efforts	x						Watershed Stewardship Program	N/A	CCWS budget
Develop program initiatives and educate citizens of Cobb County to provide guidance and awareness of environmental concerns	x						Watershed Stewardship Program	N/A	Water Systems Budget
PARKS, RECREATION AND CULTURAL AFFAIRS									
Periodically update the inventory of public properties suitable for multiple uses, including passive recreational uses and linear parks	x						PRCA	N/A	PRCA budget
Execute joint facility use agreements with other elected boards, i.e. Board of Education	x						PRCA, BOE, Other Boards	N/A	PRCA budget
Prepare grant applications and research other program funding mechanisms to assist with land purchases, facility development, and renovation of existing recreational facilities	x						PRCA	N/A	PRCA budget
Continue to implement existing Parks & Recreation Master Plan						x	PRCA	N/A	PRCA Budget
Update existing Parks & Recreation Master Plan						x	PRCA	\$250,000	PRCA Budget

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
PARKS, RECREATION AND CULTURAL CONTINUED									
Evaluate the need for renovating facilities to support the development of creative recreational programming to meet the changing needs of the community	x						PRCA	N/A	N/A
Complete the process of accreditation and implement standards to sustain Cobb County's status with the National Recreational and Parks Association						x	PRCA	TBD	PRCA Budget
Continue to coordinate and assist with volunteer Friends groups that are engaged in fundraising for development of passive parks	x						PRCA, Friends Group	N/A	N/A
Assist local volunteers to establish and maintain volunteer groups (i.e. Friends Groups) for Stout Park and Green Meadows Park	x						PRCA, Volunteers	N/A	N/A
Upgrade existing playground inventory to reflect new and innovative equipment						x	PRCA, Friends Group	\$150,000 per playground	Friends Group, Cell Tower Receipts
Encourage "Life Time" sports within appropriate parks and Senior Centers	x						PRCA, SS	N/A	N/A
Expand Community Gardens within appropriate parks and Senior Centers	x						PRCA, Master Gardners, Extension Service, SS	TBD	Existing budgets
Develop Hyde Farm as a UGA landscaped cultural laboratory with programming to educate children and adults about the settlement of Cobb County, the story of the Power and Hyde families, how land was farmed in the county, the importance of agriculture in the community, and the Chattahoochee River as a significant natural resource.	x						PRCA, CD, HPC, NPS, UGA	TBD	TBD
Investigate funding for Black Box Theater in Mableton	x						PRCA	N/A	PRCA budget
Pocket Park on SW Corner of Cumberland Blvd./ US 41 - Pocket Park on SW Corner of Cumberland Blvd./ US 41				x			CCID	\$184,000	Federal, State, CCID
Pocket Park on SE Corner of Akers Mill and Cobb Parkway		x					CCID	\$187,000	Federal, State, CCID

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
PARKS, RECREATION AND CULTURAL CONTINUED									
Cumberland Public Arts Program - In partnership with private stakeholders and Cobb County	x						CCID	TBD	Federal, State, CCID
Parks, Recreation & Cultural Affairs 2011 SPLOST Projects									
Design and replace concession/restroom building, renovate athletic fields and replace scoreboards at Al Bishop Softball Complex					x		PRCA	\$1,950,000	SPLOST
Replace fly system for stage curtains at Anderson Theatre		x					PRCA	\$200,000	SPLOST
Renovate interior at The ArtPlace			x				PRCA	\$94,000	SPLOST
Repair dam and dredge lake to restore water quality					x		PRCA	\$374,000	SPLOST
Design and replace concession/restroom building, upgrade electrical, athletic field drainage improvements and replace scoreboards at Bells Ferry Park					x		PRCA	\$779,000	SPLOST
Renovate athletic fields and replace scoreboards at Big Shanty Park					x		PRCA	\$307,000	SPLOST
Repair dam and dredge lake to restore water quality on Cato property					x		PRCA	\$287,000	SPLOST
Upgrade water treatment chemical controllers; refinish pool surfaces and paint interior at Central Aquatic Center			x				PRCA	\$324,000	SPLOST
Architecture/engineering design; replace/upgrade electrical and water & sewer infrastructure; and repair roof system					x		PRCA	\$6,238,000	SPLOST
Improve drives and access roadways; replace scoreboards; install groundwater well for irrigation at Clarkdale Park		x					PRCA	\$93,000	SPLOST
ADA improvements at East Cobb Park		x					PRCA	\$25,000	SPLOST
Design/replace concession and tennis center buildings; upgrade electrical; renovate athletic fields, replace scoreboards and install ground water well for irrigation				x			PRCA	\$1,948,000	SPLOST
Replace roof on main building at Felton Property						x	PRCA	\$400,000	SPLOST
Appropriate renovations at Fullers Park					x		PRCA	\$2,967,000	SPLOST
Appropriate renovations at Harrison Park					x		PRCA	\$1,420,000	SPLOST
Appropriate renovations at Heritage Park					x		PRCA	\$206,000	SPLOST

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
PARKS, RECREATION AND CULTURAL CONTINUED									
Parks, Recreation & Cultural Affairs 2011 SPLOST Projects (CONT.)									
Renovate athletic fields at Hubert Soccer Complex						x	PRCA	\$559,000	SPLOST
Appropriate renovations at Hurt Road Park					x		PRCA	\$1,806,000	SPLOST
Restore historical buildings at Hyde Farm						x	PRCA	\$3,500,000	SPLOST
Appropriate renovations at Kennworth Park				x			PRCA	\$3,045,000	SPLOST
Appropriate renovations at Lions Park					x		PRCA	\$1,631,000	SPLOST
Appropriate renovations at Lions Park						x	PRCA	\$2,182,000	SPLOST
Renovate Art Center office space at Mable House Complex					x		PRCA	\$201,000	SPLOST
Appropriate renovations at Milford Park		x					PRCA	\$1,757,000	SPLOST
Appropriate renovations at Miller Park-Jim R. Miller Park						x	PRCA	\$6,238,000	SPLOST
Appropriate renovations at Bethel Park					x		PRCA	\$557,000	SPLOST
Refinish pool surfaces, paint interior and improve inside air quality at Mountain View Aquatic Center			x				PRCA	\$1,353,000	SPLOST
Renovate athletic fields at Mud Creek Soccer Complex						x	PRCA	\$699,000	SPLOST
Appropriate renovations at Nickajack Park					x		PRCA	\$1,411,000	SPLOST
Appropriate renovations at Noonday Creek Park					x		PRCA	\$2,404,000	SPLOST
Install bridge over Allatoona Creek on the Northwest Corps of Engineers Property						x	PRCA	\$350,000	SPLOST
Appropriate renovations at Oregon Park					x		PRCA	\$1,242,000	SPLOST
Repaving selected parking lots and access roadways in several parks						x	PRCA	\$4,018,000	SPLOST
Appropriate renovations at Perry Parham Park						x	PRCA	\$557,000	SPLOST
Complete and build out Powder Springs Park per Master Plan to reduce impact of flooding				x			PRCA, City of Powder Springs	\$4,075,000	SPLOST, City of Powder Springs (1.5 mil)
Renovate PRCA Administration Complex						x	PRCA	\$2,907,000	SPLOST
Appropriate renovations at Rhyne Park				x			PRCA	\$1,186,000	SPLOST
Appropriate renovations at Sandy Plains Park				x			PRCA	\$1,204,000	SPLOST
Appropriate renovations at Sewell Park			x				PRCA	\$2,165,000	SPLOST
Appropriate renovations at Shaw Park					x		PRCA	\$1,785,000	SPLOST
Improve trailhead at Floyd Road – Silver Comet Trail					x		PRCA	\$75,000	SPLOST

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
PARKS, RECREATION AND CULTURAL CONTINUED									
Parks, Recreation & Cultural Affairs 2011 SPLOST Projects (CONT.)									
Improve inside air quality and repaint interior of South Cobb Aquatic Center			x				PRCA	\$349,000	SPLOST
Renovate interior and repair roof at South Cobb Recreation Center			x				PRCA	\$212,000	SPLOST
Appropriate renovations at Sweat Mountain Park						x	PRCA	\$2,944,000	SPLOST
Appropriate renovations at Sweetwater Park					x		PRCA	\$621,000	SPLOST
Appropriate renovations at Terrell Mill Park					x		PRCA	\$2,527,000	SPLOST
Renovate Community Center building at Thompson Park					x		PRCA	\$436,000	SPLOST
Appropriate renovations at Tramore Park				x			PRCA	\$2,604,000	SPLOST
Appropriate renovations at Wallace Park					x		PRCA	\$2,224,000	SPLOST
Renovate interior and refinish pool surfaces at West Cobb Aquatic Center			x				PRCA	\$185,000	SPLOST
Appropriate renovations at Wild Horse Creek Park					x		PRCA	\$6,900,000	SPLOST
PUBLIC SAFETY									
Recruit, train, and retain public safety staff to ensure that staffing levels keep pace with the area's growing population while ensuring an educated, qualified, and professional force.	x						PS	N/A	PS budget
Maintain mutual agreements with all municipalities, surrounding counties, state, and federal agencies	x						PS, Cities, Counties, State, Federal Government	N/A	PS budget
Continue to implement communication improvements to better coordinate emergency response within the county and Metro Atlanta region	x						PS	N/A	PS budget
Expand public safety recruiting efforts to ensure a workforce that adequately reflects the diverse population that exists in Cobb County	x						PS	N/A	PS budget
Conduct feasibility study for new Police Head Quarters						x	PS, BOC	N/A	PS budget
Conduct feasibility study for new secure evidence storage facility						x	PS, BOC	N/A	PS budget

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
PUBLIC SAFETY CONTINUED									
Continue to evaluate and solicit grant opportunities to enhance preparedness and response capabilities	x						PS, BOC	N/A	PS budget
Continue to meet requirements & certifications of public safety personnel through efficient annual training	x						PS	N/A	PS budget
Strive to maintain the highest adequate Insurance Service Organization (ISO) rating for fire and accredited status for Police, Fire & 911	x						PS	N/A	PS budget
Continue to promote veterinarian program to provide optimal animal care and facilitate adoptions	x						PS	N/A	PS budget
Foster positive relationships with community groups and rescue groups to increase animal adoption rates	x						PS, Community groups, Rescue Groups	N/A	PS budget
Continue to evaluate community risk and plan for proper response through joint training and exercises	x						PS	N/A	PS budget
Continue to work with various organizations such as CERT, Neighborhood Safety Committee, Citizen PS Academy, PENS, PACS, Safety Village Foundation and Neighborhood Watch groups to maintain good communication with our communities	x						PS, Various organizations	N/A	PS budget
Continue to educate the community on crime prevention, fire safety and other public safety items	x						PS	N/A	PS budget
Continue efforts to improve public safety response time by evaluating the feasibility of new precincts and reviewing existing stations/precincts locations and assessing how these locations may better serve the community	x						PS	N/A	PS budget
Public Safety 2011 SPLOST Projects									
Complete Operator Consoles upgrade for 911/800 MHZ per SPLOST schedule		x					PS	\$1,300,000	SPLOST
Complete Astro 25 Repeater for Jail		x					PS	\$665,000	SPLOST
Police Firearms Equipment		x					PS	\$500,000	SPLOST
Apparatus (Hazmat 22 Support Apparatus)		x					PS	\$60,000	SPLOST
Apparatus (Jacks)		x					PS	\$60,000	SPLOST
Apparatus (Engine)		x					PS	\$1,495,560	SPLOST

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
PUBLIC SAFETY CONTINUED									
Public Safety 2011 SPLOST Projects									
Apparatus (Air 27 Air & Light Support Apparatus)		x					PS	\$325,000	SPLOST
Apparatus (Air 30 SCBA Support Apparatus)		x					PS	\$90,000	SPLOST
Apparatus (Rescue)		x					PS	\$277,140	SPLOST
Facilities (Sprinkler System Stations 15 & 25)		x					PS	\$40,000	SPLOST
Apparatus (Truck)		x					PS	\$1,100,000	SPLOST
Apparatus (Truck)			x				PS	\$1,100,000	SPLOST
Facilities (Apparatus doors 37 doors)			x				PS	\$185,000	SPLOST
Apparatus (Engine)			x				PS	\$1,062,141	SPLOST
Manual Defibrillators (18 units)			x				PS	\$561,000	SPLOST
Apparatus (Rescue)			x				PS	\$299,359	SPLOST
Extrication Equipment (5)			x				PS	\$180,000	SPLOST
Extrication Equipment (5)				x			PS	\$180,000	SPLOST
Facilities (Paving Stations 23, 19, 27, 1)				x			PS	\$252,400	SPLOST
Facilities (Roof repairs/replacement Stations 3,15,17)				x			PS	\$69,000	SPLOST
Apparatus (Rescue)				x			PS	\$161,626	SPLOST
Apparatus (Engine)				x			PS	\$1,111,374	SPLOST
Thermal Imaging Cameras (42)				x			PS	\$420,000	SPLOST
REDEVELOPEMENT									
Continue to update the Redevelopment Inventory to ensure accurate information on redevelopment possibilities in Cobb County	x						CD & ED	N/A	Existing budget
Advise the Canton Road Redevelopment Taskforce on ways to market and advertise redevelopment opportunities on the corridor		x					CD & ED	N/A	Existing budget
Review the findings of the Urban Land Institute - Technical Assistance Panel and consider implementation of items that would assist in creating more private sector involvement in Mableton's redevelopment			x				CD, ED, SCRA, BOC	TBD	TBD
Conduct an annual joint meeting between the SCRA, BOC, BOE and COC to focus on the redevelopment needs for South Cobb	x						CD, ED, SCRA, BOC	N/A	Existing budget
Assist the SCRA in developing a community taskforce to keep the public involved in the implementation of the SCIS		x					ED	N/A	Existing budget

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
REDEVELOPEMENT CONTINUED									
Continue to monitor the metrics of South Cobb Implementation to document and communicate successes	x						ED, CD, CDOT	N/A	Existing budget
Coordinate with the Six Flags-Austell United Way Opportunity Zone to ensure that social needs are being considered and incorporated into overall implementation efforts	x						ED, CD, CDOT	N/A	Existing budget
Host quarterly meetings with implementation partners to ensure dialogue is occurring between: Economic Development; Community Development; Department of Transportation; Parks, Recreation and Cultural Affairs; Public Safety; the Library Systems; and Senior Services	x						ED, SCRA, CD, DOT, PRCA, PS, LIB, SS, COM	N/A	Existing budget
Continue to monitor and update the South Cobb Implementation Strategy program website to ensure accuracy and communication with the community	x						ED, SCRA, CD, DOT, PRCA, PS, LIB, SS, COM	N/A	Existing budget
General oversight and administrative assistance to the South Cobb Redevelopment Authority (minutes, agendas, reminders, required postings, etc)	x						ED & Legal	N/A	Existing budget
Draft an Intergovernmental Agreement between the Board of Commissioners and the South Cobb Redevelopment Authority		x					ED, CD, Legal	N/A	Existing budget
Manage the South Cobb Redevelopment Authority consultants intending to leverage NSP money with other funding sources to assist Six Flags Drive			x				ED & SCRA	N/A	Existing budget
Prepare a Communications strategy for the South Cobb Redevelopment Authority		x					ED, CD, COM	N/E	Existing budget
Consider incentives to further redevelopment of appropriate multi-family dwellings identified within Corridor studies or Master Plans, that are not blighted, but could benefit from redevelopment	x						CD, ED	N/A	Existing budget
TRANSPORTATION									
Review and update Cobb County's Trail Map	x						CDOT	Staff time	CDOT budget

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Develop a county wide inventory of existing, planned, and programmed pedestrian facilities			x				CDOT	Staff time	CDOT budget
Amend the 2030 Comprehensive Plan when necessary to incorporate findings and recommendations from approved and active Livable Centers Initiative and other similar transportation/land use Master Plans that will improve the county's multi-modal transportation system	x						CD, CDOT, PC, BOC	Staff time	CD budget
Implement Traffic Calming In partnership with Cobb County	x						CDOT	TBD	Federal, State, CCID
Congestion Relief and Mobility Improvements									
Cedarcrest Rd - Paulding Co. Line to Governor's Towne Club (D4070/CO-344A/0007529)					x		CDOT	\$6,757,806	SPLOST 2005, Federal
Cobb Pkwy (US 41) - Mount Paran Rd to Paces Mill Rd - widen bridge to 6 lane divided (CCID-1014)					x		CDOT, GDOT, CID	\$18,000,000	SPLOST 2005, CID, Federal
Cobb Pkwy (US 41) - Paces Mill Rd to Akers Mill Rd - widen to 6 lane divided (D4090/CO-231/721152)					x		CCID, GDOT	\$30,002,467	SPLOST 2005, Federal
I-285/Atlanta Rd – NA – Upgrade interchange (D4100/CO-AR-070/723100)			x				CDOT	\$40,323,660	SPLOST 2005
Lake Acworth Dr/Cowan Rd (SR 92) - N Cobb Pkwy (SR 3/US 41) to Glade Rd - Widen to 4 Lane Divided (D4190/CO-301/0006862)						x	GDOT, CDOT	\$28,242,000	SPLOST 2005, Federal
Metro Arterial Connector/Dallas Acworth Hwy (SR 92) - Paulding Co Line to N Cobb Pkwy (US 41) - Widen to 4 Lane Divided (D4200/CO-329/0006866)						x	GDOT, CDOT	\$15,625,424	SPLOST 2005, Federal
Skip Spann Connector - New roadway and bridge				x			CDOT	\$45,788,021	SPLOST 2011, Federal
Windy Hill Rd (East) - I-75 to Powers Ferry Rd - Access Mgt/Add Median (E4020)						x	CDOT	\$8,000,000	SPLOST 2011
Windy Hill Rd (West) - Cobb Pkwy to I-75 - Access Mgt/Add Median (E4030)						x	CDOT	\$17,000,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Congestion Relief and Mobility Improvements (CONT.)									
Windy Hill Rd - Boulevard concept from S Cobb Dr to Atlanta Rd that includes widening, addition of medians and pedestrian improvements, includes engineering (City of Symrna sponsor)(E4040)						x	City of Smyrna, CDOT	\$2,000,000	SPLOST 2011
Leland Dr. Ext - Windy Hill Rd to Terrell Mill Rd - 4 lanes (CO-380/0010006)						x	GDOT, CDOT	\$15,675,000	Federal, State, Local
Macland Rd (SR 360)- widen from 2 to 4 lanes (CO-367/0006049)						x	GDOT	\$74,233,806	Federal, State, Local
Mulkey Rd Ext West -Coff Way to East-West Connector - 2 lanes (CO-384A)						x	GDOT, CDOT	\$61,000,000	Federal, State, Local
Mulkey Rd Ext East -Brookwood Rd to Floyd Rd- 2 lanes (CO-384B)						x	GDOT, CDOT	\$61,000,000	Federal, State, Local
Powder Springs Rd Connector - Powder Springs Rd to S Cobb Dr - New 2/4 Lane Roadway (D4150/CO-366)						x	CDOT, City of Marietta	\$13,500,000	SPLOST 2005, City of Marietta
S Cobb Dr (SR 280) (GDOT) - Atlanta Rd (SR 5) to Bolton Rd - Widen to 4/6 Lane Divided (D4180/CO-175A)						x	CDOT	\$19,800,000	SPLOST 2005
Big Shanty Connector - From Town Center Mall to Big Shanty Road					x		TCCID	\$5,478,000	TCCID
Complete Concept Report for Frey Rd/I-75 interchange		x					TCCID	\$200,000	TCCID
Congestion Relief/Mobility – Traffic Management									
Continue Advanced Transportation Management Systems (ATMS) - Continue ATMS progression to include continuous data collecting devices and vehicle infrastructure integration. Includes: Expand TTMS, Expand CCTV and fiber network; Update ATMS Plan (E5010)	x						CDOT	\$3,000,000	SPLOST 2011
Incident Management - Upgrade Traffic Management Center infrastructure and equipment - closed circuit television cameras and changeable message signs. Includes: Replace and add CMS; Upgrade TMC Control Room (E5020)						x	CDOT	\$2,000,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Congestion Relief/Mobility – Traffic Management (CONT.)									
Traffic Signals - Upgrade traffic signal infrastructure and optimize traffic signal operation. Includes: Retime Traffic Signal Systems; Replace wood pole supported signals; Upgrade and Expand ATCS; Upgrade Traffic Signal Equipment (E5040)	x						CDOT	\$4,500,000	SPLOST 2011
Transportation Technology - Includes: Upgrade information systems Geographic Information System (GIS), Global Positioning System (GPS), Management Information System (MIS) and Transportation Information System (TIS)(E5050)	x						CDOT	\$1,000,000	SPLOST 2011
Safety and Operational – Intersection Improvements									
Queen Mill Rd - Veterans Memorial Hwy (US 78/278) to Mableton Pkwy (SR 139) - Safety and Operational Improvements (D6200/CO-352/0007538)				x			CDOT	\$6,171,056	SPLOST 2005, Federal
Shiloh Rd/Shallowford Rd - Wade Green Rd to Canton Rd - Safety/Op. improve 3-lane road with right turn lanes at intersection (D6220)				x			CDOT	\$13,798,000	SPLOST 2005
Powder Springs Rd @ Cheatham Hill Rd - Add right turn Lane (D3340/CO-323/0004449)			x				CDOT	\$2,214,878	SPLOST 2005, Federal
Chastain Rd intersection improvements: Additional turn lanes at Frey Rd/Barrett Lakes Blvd; Additional right turn lanes at I-575 southbound ramp				x			TCCID	\$3,300,00	TCCID
Chastain Rd intersection improvements: Additional turn lanes at Busbee Dr			x				TCCID	\$500,000	TCCID
Chastain Rd intersection improvements: Additional turn lanes at Bells Ferry Rd		x					TCCID	\$1,000,000	TCCID
Barrett Pkwy/SR 5 Connector at Home Center Dr. - add turn lanes on side streets and lengthen existing turn lane on Barrett Pkwy (E3010)			x				CDOT	\$675,000	SPLOST 2011
Cobb Pkwy (US 41) at Mars Hill Rd - Realignment; widening to add turn lanes; lengthening existing turn lanes (E3020)			x				CDOT	\$2,550,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Safety and Operational – Intersection Improvements (CONT.)									
Cobb Pkwy (US 41) at Windy Hill Rd - Addition/extension of turn lanes; includes concept development for grade separated interchange (E3030)						x	CDOT	\$3,500,000	SPLOST 2011
Cooper Lake Rd at King Springs Rd - Intersection and turn lane improvements (E3040)(D3130)				x			CDOT	\$425,000	SPLOST 2011
Holly Springs Rd at Davis Rd - Remove multi-way stop; install roundabout (E3050)			x				CDOT	\$1,350,000	SPLOST 2011
John Ward Rd at Cheatham Hill Rd - Intersection realignment or possible roundabout (E3060)				x			CDOT	\$875,000	SPLOST 2011
Six Flags at Lee Industrial Blvd - Intersection realignment and possible traffic signal (E3070)				x			CDOT	\$2,400,000	SPLOST 2011
Bell Ferry Rd - I-575 to N Cobb Pkwy (US 41) - Intersection Improvements (D6040)						x	CDOT	\$14,000,000	SPLOST 2005
Lower Roswell Rd - Roswell St (SR 120) to Terrell Mill Rd - Safety/Operational Improvements (D6130)						x	CDOT	\$3,300,000	SPLOST 2005
Johnson Ferry Rd @ Sewell Mill Rd - Add dual left turns north; Include Sewell Mill Rd at Pine Rd - Intersection Improvements (D3220)						x	CDOT	\$2,000,000	SPLOST 2005
Safety and Operational – Roadway Improvements									
Floyd Rd - Veterans Memorial Hwy (US 78/278) to Clay Rd including turn lanes and alignment improvements (E6010)						x	CDOT	\$9,700,000	SPLOST 2011
Lower Roswell Rd - Woodlawn Dr to Davidson Rd including widening, turn lanes, median and access management (E6020)						x	CDOT	\$8,000,000	SPLOST 2011
Pine Mtn Rd - Stilesboro Rd to Shilling Rd including operational improvement, curb/gutter, sidewalks, and turn lanes (coordinate with City of Kennesaw)(E6030)					x		CDOT	\$4,000,000	SPLOST 2011
River View Rd - Veterans Memorial Hwy (US 78/278) to Nichols Dr including turn lanes at key intersections and sidewalks (E6040)					x		CDOT	\$4,000,000	SPLOST 2011
Roadway Signage Upgrade - upgrade roadway signs to current Federal standards (E6050)					x		CDOT	\$327,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Safety and Operational – Roadway Improvements (CONT.)									
Sandy Plains Rd - E Piedmont Rd to Ebenezer Rd - including access management and median for safety and operational improvements (E6060)						x	CDOT	\$4,900,000	SPLOST 2011
Shiloh Rd/Shallowford Rd - turn lanes at key intersections and sidewalks (E6070)			x				CDOT	\$10,400,000	SPLOST 2011
Six Flags Dr - Riverside Pkwy to Six Flags Pkwy including turn lanes (E6080)					x		CDOT	\$3,500,000	SPLOST 2011
Six Flags Dr - Factory Shoals Rd to Riverside Pkwy - operational and safety improvements including pedestrian refuge median (E6090)					x		CDOT	\$950,000	SPLOST 2011
Walker Dr - Extension - Church St to Old Floyd Rd @ Carol Circle - widen/improve Walker Dr, extend to Church St; includes possible realignment with Carol Circle @ Old Floyd Rd (E6100)					x		CDOT	\$5,500,000	SPLOST 2011
Woodland Brook Dr - Log Cabin Rd to Paces Ferry Rd - safety and drainage improvements including Brandy Station (E6110)(D6260)			x				CDOT	\$1,000,000	SPLOST 2011
Safety and Operational – School Zone Safety									
Church St (Mableton Elem) - Roadway and Sidewalk Improvements (E8010)			x				CDOT	\$850,000	SPLOST 2011
Ebenezer Rd (Addison Elem) - Improvements at school entrances (E8020)	x						CDOT	\$250,000	SPLOST 2011
Hembree Rd (Pope High) - Lengthen turn lane; possible other roadway improvements if CCSD adds a second driveway (E8030)(D8180)				x			CDOT	\$250,000	SPLOST 2011
Paper Mill Rd (Sope Creek Elem) - Add right turn lane and lengthen left turn lane on Paper Mill Rd; add left turn at main driveway existing the school (E8040)		x					CDOT	\$950,000	SPLOST 2011
Post Oak Tritt Rd (Hightower Middle) (E8050)					x		CDOT	\$475,000	SPLOST 2011
Various School Zones Throughout the County	x						CDOT	\$1,225,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Safety and Operational – School Zone Safety (CONT.)									
Lower Roswell Rd (East Valley Elem) - Site Ingress/Egress Improvements (D8086)						x	CDOT	\$500,000	SPLOST 2005
Pedestrian Improvements - Sidewalks									
Cheatham Hill Elem Safe Routes to School project - New sidewalks connecting existing sidewalk along Irwin Rd from Wilkes Way (south side) to existing sidewalk. New sidewalk along John Ward Rd (west side) from existing to Brookmont Tr; Crosswalks and ADA compliant wheelchair ramps installed where necessitated by crossings			x				GDOT	\$305,256	STATE
Kincaid Elem Safe Routes to School project - Widening existing sidewalk to back of curb along Kincaid Rd (north side) from Mirrabeau Court to Sandy Plains Rd; Crosswalks and ADA compliant wheelchair ramps installed where necessitated by crossings			x				GDOT	\$194,743	STATE
Dallas Hwy (SR 120) pedestrian improvements phase 1 (2.4 miles)(CO-AR-211A)						x	CDOT	\$4,193,000	Federal, State, Local
Floyd Rd - Clay Rd to Hicks Rd pedestrian improvements phase 1 (2.4 miles)(CO-AR-213)						x	CDOT	\$959,078	Federal, State, Local
County Services Pkwy - Transit supportive sidewalks - Powder Springs Rd to Austell Rd (CO-AR-BP219C)			x				CDOT	\$1,254,767	Federal, SPLOST 2005
Develop annual lists (based on available funding) and implement "Fill in the Gaps" sidewalk projects (E7010) "School Related/Safe Routes to School" sidewalk projects (E7110), and "Transit, Activity Center and high Accident Area" sidewalk projects (E7210) following established sidewalk project selection criteria (Note: Projects that follow represent those selected for 2012)	x						CDOT	\$15,000,000	SPLOST 2011
Pisgah Rd - S Gordon Rd to existing sidewalk (east side) (E7010)		x					CDOT	\$350,000	SPLOST 2011
S Gordon Rd - Pisgah Rd to Blair Bridge (north side) (E7020)		x					CDOT	\$78,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Pedestrian Improvements – Sidewalks (CONT.)									
Timber Ridge Rd - existing sidewalk to Lower Roswell Rd (north side)(E7030)		x					CDOT	\$172,000	SPLOST 2011
Cooper Lake Rd - Beachview Dr to S Cobb Dr (south side) (E7040)			x				CDOT	\$504,000	SPLOST 2011
Timber Ridge Rd/Ped Bridge - near E Bank Dr over Jackson Creek (north side)(E7050)		x					CDOT	\$172,000	SPLOST 2011
Atlanta Rd - Cooper Lake Dr to Anderson Dr (west side)(E7060)			x				CDOT	\$44,000	SPLOST 2011
Little Rd - Lullingstone Way to Little John Trail (east side)(E7070)			x				CDOT	\$41,000	SPLOST 2011
Powers Rd - Woodlawn Dr to existing sidewalk (north side)(E7080)			x				CDOT	\$26,000	SPLOST 2011
Woodlawn Dr Lower Roswell Rd to existing sidewalk (east side)(E7090)			x				CDOT	\$26,000	SPLOST 2011
Burnt Hickory Rd - New Salem Rd to Barrett Pkwy (north side)(E7100)			x				CDOT	\$20,000	SPLOST 2011
McLure Rd - parcel 4480 to existing sidewalk (north side)(E7270)			x				CDOT	\$20,000	SPLOST 2011
Ewing Rd - Clay Rd to Brownsville Rd (east side)(E7110)		x					CDOT	\$462,000	SPLOST 2011
Ebenezer Rd - Knight Rd to Sandy Plains Rd (both sides)(E7120)		x					CDOT	\$630,000	SPLOST 2011
Shallowford Rd - existing sidewalk to Blackwell Rd (south side)(E7130)		x					CDOT	\$420,000	SPLOST 2011
Steinhauer Rd - Shallowford Rd to Rocky Mtn Rd (west side)(E7140)		x					CDOT	\$287,000	SPLOST 2011
Rocky Mtn Rd - Steinhauer Rd to existing sidewalk (south side)(E7150)			x				CDOT	\$30,000	SPLOST 2011
Old Sewell Rd - Holt Rd to Old Canton Rd (south side)(E7160)			x				CDOT	\$490,000	SPLOST 2011
Irwin Rd - Near Bridge to existing sidewalk (north side)(E7170)			x				CDOT	\$50,000	SPLOST 2011
John Ward Rd - Glen Valley Dr to Arbor Forest Dr (west side)(E7180)			x				CDOT	\$350,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Pedestrian Improvements – Sidewalks (CONT.)									
Luther Ward Rd - pedestrian bridge to Brogdon Dr (north side)(E7190)			x				CDOT	\$168,000	SPLOST 2011
Casteel Rd - Villa Rica Rd to Still Elem School (both sides)(E7200)			x				CDOT	\$146,000	SPLOST 2011
Brookwood Dr - Anderson mill Rd to Silver Comet Trail (west side)(E7210)		x					CDOT	\$77,000	SPLOST 2011
East West Connector - Floyd Rd to Hicks Rd (both sides)(E7220)		x					CDOT	\$99,000	SPLOST 2011
Bells Ferry Rd - Bristol Ln to approx 70 ft south (west side)(E7230)			x				CDOT	\$10,000	SPLOST 2011
Post Oak Tritt Rd - Tritt Springs Trace to existing sidewalk (south side)(E7240)		x					CDOT	\$19,000	SPLOST 2011
Post Oak Tritt Rd - Gelding Ln to Holly Springs Rd (north side)(E7250)			x				CDOT	\$35,000	SPLOST 2011
Wesley Chapel Rd - Spring Mill Dr to Sandy Plains Rd (east side)(E7260)		x					CDOT	\$53,000	SPLOST 2011
Cobb Parkway North A18 Pedestrian Facilities - from Circle 75 to Herodian Way; pedestrian enhancements, supporting existing CCT route 10, signal upgrades with mast arms and street		x					GDOT, CCID	\$2,155,000	Federal, State, CCID
Infrastructure Preservation – Drainage System Improvements and Bridge Rehabilitation/Replacement									
Burnt Hickory Rd over Mud Creek (E1010)					x		CDOT	\$1,000,000	SPLOST 2011
Cedar Brook Dr over Noonday Creek tributary (E1020)			x				CDOT	\$1,000,000	SPLOST 2011
Collins Rd over Little Allatoona Creek (E1030)			x				CDOT	\$1,000,000	SPLOST 2011
Hopkins Rd over Wildhorse Creek (E1040)			x				CDOT		SPLOST 2011
New Chastain Rd (westbound) over Noonday Creek (E1050)					x		CDOT	\$1,000,000	SPLOST 2011
Old Stilesboro Rd over Little Noonday Creek (E1060)				x			CDOT	\$1,000,000	SPLOST 2011
Pitner Rd over Little Allatoona Creek (E1070)					x		CDOT	\$1,000,000	SPLOST 2011

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Infrastructure Preservation – Drainage System Improvements and Bridge Rehabilitation/Replacement (CONT.)									
Stout Pkwy over Gothards Creek (E1080)					x		CDOT	\$1,000,000	SPLOST 2011
Resurfacing program	x						CDOT	\$87,633,000	SPLOST 2011
Wild Horse Creek in Powder Springs - Replace bridge (joint project with the City of Powder Springs)						x	CDOT, City of Powder Springs	TBD	SPLOST 2011
Cumberland Blvd/I-75 Bridgescape - Decorative treatments to the Cumberland Blvd. bridge and overall enhancements		x					CDOT	\$990,000	Federal, State, CCID
Drainage System Improvements (repair and replacement of roadway drainage systems throughout the county (E2000)	x						CDOT	\$6,000,000	SPLOST 2011
County bridges/culvers (to be determined from future GDOT bridge inspection reports (E1090)	x						CDOT	\$1,750,000	SPLOST 2011
County pedestrian bridges (inspection and repair/rehab of 30 pedestrian bridges and bridges not currently inspected by GDOT)(E1150)	x						CDOT	\$750,000	SPLOST 2011
Transit									
Guaranteed Para-transit Transfer with CCT	x						CDOT	TBD	Federal, General Fund
“Get on the bus” travel training for seniors	x						CDOT	TBD	Federal, General Fund
Senior Transportation Voucher Program	x						CDOT	TBD	Federal, General Fund
Construct CCT Mobility Center		x					CDOT	TBD	Federal, General Fund
Job Access Reverse Commute Project - Route 30		x					CDOT	\$1,200,000	Federal, General Fund

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Transit (CONT.)									
Implement voucher program for disabled persons between 18-59		x					CDOT	TBD	Federal, General Fund
Implement Travel Training Program		x					CDOT	TBD	Federal, General Fund
Cobb Pkwy Signal Pre-Emption Upgrades - Cumberland Galleria area to Town Center area (E10B0)						x	CDOT	\$500,000	SPLOST 2011
Cobb Pkwy Park-and-ride Lots for express bus and future corridor transit enhancements (Cumberland Blvd area, Windy Hill Rd area, Roswell Rd area, and Bells Ferry Rd area) (E10C0)						x	CDOT	\$3,000,000	SPLOST 2011
Cobb Pkwy Queue Jumper Lanes - Cumberland Galleria area to Town Center area (E10B0)						x	CDOT	\$2,500,000	SPLOST 2011
N Cobb Park and Ride Lot (CO-401)			x				CDOT	\$15,000,000	Federal, State, Local
CCT Bus Replacement Project (CO-437)		x					CDOT	\$3,500,000	Federal, State, Local
CCT Compressed Natural Gas Refueling Facility replacement (CO-438)		x					CDOT	\$2,500,000	Federal, State, Local
CCT Americans with Disabilities Act Para-transit Operations (CO-439)			x				CDOT	\$2,500,000	Federal, State, Local
Continue and expand partnership between CCT & Senior Services for efficient senior transportation provisions	x						CDOT, CCT, SS	N/A	CSBG, CCT
Continue transportation mobility education with senior populations	x						CDOT, CCT, SS	N/A	Sr. Services, CCT
Transportation Planning									
Transportation Planning Studies - Long-range and short-range transportation studies to support project development (E5030)	x						CDOT	\$1,500,000	SPLOST 2005
Prepare Major Thoroughfare Plan Update			x				CDOT	Staff time	N/A

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Transportation Planning (CONT.)									
Update the Clean Air and Alternative Transportation Plan				x			CDOT	Staff time	N/A
Implement the Bicycle and Pedestrian Improvement Plan	x						CDOT	Staff time	N/A
Implement Safe Routes to Schools Program	x						CDOT	Staff time	N/A
Develop Americans with Disabilities Act (ADA) Transition Plan			x				CDOT	TBD	Federal SPLOST 2011
Develop Complete Streets implementation process			x				CDOT	Staff time	N/A
Incorporate transportation infrastructure improvements recommended by small-area plans into the County's Transportation Improvement Program	x						CDOT	Staff time	N/A
Update STWP 2012-2016 following completion of 5-year CTP update to include high priority projects/actions recommended by the CTP				x			CDOT	Staff time	N/A
Prepare Comprehensive Transportation Plan 5-year Update. Including, but not limited to, update freight prioritization and policy recommendations; update truck route map in coordination with ARC to ensure safe and efficient truck mobility countywide (E5030/AR-004-2012)			x				CDOT	\$1,250,000	SPLOST 2011, Federal, Cities
Northwest Corridor Transit Alternatives Analysis (E10E0a/AR-413-AA)		x					CDOT	\$1,879,322	General Fund, Federal, Partners
Northwest Corridor Transit EA/EIS (E10E0b/AR-023A)				x			CDOT	\$1,700,000	SPLOST 2011, Federal
Based upon a decision by the BOC on the Alternative Analysis, consider amendments to the Comprehensive Plan if necessary, to accomplish objectives of the study				x			CDOT	TBD	TBD

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
TRANSPORTATION CONTINUED									
Transportation Planning (CONT.)									
Cobb DOT and activity centers partner to produce roadway standards that address the requirements for all users in the context of the road type and surrounding land uses		x					CDOT, CD, CCID, TCACID	TBD	Federal, State, CCID
Trails and Sidewalk Master Plan Update - Update the plan to reflect development and improvements in the Cumberland area.		x					CCID	TBD	Federal, State, CCID
WATER									
Continue to acquire wetlands and other environmentally sensitive areas. Prepare and maintain an inventory of flood plain acreage for use in possible watershed protection efforts related to facility expansion efforts in the future	x						CCWS, CD, PRCA, BOC	N/E	CCWS, CD, PRCA budgets, General Fund
Develop South Cobb tunnel to address wastewater management needs in southern Cobb County			x				CCWS	\$305,000,000	General Fund, CCWS budget
Comply with requirements of sewer system Capacity, Maintenance, Operation, and Management program	x						CCWS, BOC	N/A	CCWS budget
Work with CCMWA to ensure quality of potable water provided to customers	x						CCWS	N/A	CCWS budget
Develop and implement a program to prioritize the replacement of aging and substandard water mains	x						CCWS, BOC	N/A	CCWS budget
Encourage ARC to conduct multi-jurisdictional revision of the Chattahoochee River Corridor Plan	x						CD, CCWS, CRK, ARC, Other Jurisdictions	N/E	TBD
Continue storage volume purchase program for existing lakes and flood prone areas throughout the county	x						CCWS	N/A	CCWS budget
Watershed Plan – In coordination with Cobb and other federal and state agencies, complete a watershed plan				x			CCWS, CD, CCID	N/E	Federal, State, CCID

2012 Short Term Work Program - DRAFT

Project	Ongoing	2012	2013	2014	2015	2016	Responsible Party	Cost Estimate	Funding Source
WATER CONTINUED									
Pursue a public-private partnership for streamback restoration along the Chattahoochee River where feasible	X						CCWS, DNR, Private Sector	TBD	GA DNR, Private Sector
Consider feasibility and impact of creating a storm water utility	X						CCWS, BOC	N/A	CCWS budget