

CONSOLIDATED
ANNUAL
PERFORMANCE
EVALUATION
REPORT



Executive Summary

Each year, Cobb County prepares the *Consolidated Annual Performance and Evaluation Report* (CAPER), which is an evaluation of progress made in carrying out the community development programs and activities identified in the most recent year's Annual Action Plan. This annual report also assesses Cobb County's success in addressing its 5-year priorities and objectives contained in the 2011-2015 Consolidated Plan.

This CAPER will provide details on Cobb County's progress in meeting the goals established in the Annual Action Plan for Program Year 2013, by comparing the actual accomplishments with the proposed goals.

Cobb County's community stakeholders helped establish goals and objectives for the use of its Community Development Block Grant (CDBG), HOME Investment Partnership (HOME) and Emergency Solutions Grant (ESG) entitlement funds. Cobb County receives about \$5.6 million in federal formula funds from the U.S. Department of Housing and Urban Development (HUD) each year. Annual formula funds awarded are supplemented by program income, from affordable housing proceeds and housing rehabilitation loan repayments. WFN Consulting administers these federal formula funds on behalf of Cobb County and its participating cities as well as consortium members in the Georgia Urban County Consortium (GUCC)..

In addition to the receipt of federal formula funds, Cobb County also administers federal Community Service Block Grant (CSBG) funds in the amount of \$633,723.00 and Emergency Food and Shelter Program (EFSP) funds in the amount of \$319,881.00 to assist low-income households and homeless households in order to end homelessness.

In addition to providing housing outcome data, the CAPER also provides data and information related to the status of other priority programs covering supportive (public) services, infrastructure/public facilities, homelessness, and small business assistance. Tables throughout this report provide data on units completed, number and type of individuals assisted, dollar amounts expended, source(s) of funds used to finance individual projects, and other relevant product and process data.

While Cobb County did not meet all of its goals during this fourth Consolidated Plan program year, many program areas have made great movement towards meeting the 5-year goals, which are anticipated to be met or exceeded by the end of the 5-year period. With many projects, particularly in the multi-family and infrastructure/public facility development areas, requiring more than one year for completion, performance against goals will fluctuate during the 5-year period.

CR-05 - Goals and Outcomes)

CR-05 .1	Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)
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The goals and objectives that Cobb's stakeholders helped establish are described in the Consolidated Plan. There are specific objectives, strategies and annual performance targets for each of five major goals. Consistent with the intent of the federal funds, the five major goals are:

- Goal One: Increase access to Affordable Housing
- Goal Two: Neighborhood Revitalization and Redevelopment
- Goal Three: Eliminate Homelessness
- Goal Four: Increase Public Services
- Goal Five: Increase Economic Opportunities

This is a summary of Cobb County's performance in meeting its housing and community development goals, strategies and objectives during the year 2013:

A. Goal 1 - Increase access to affordable housing

In 2013, Cobb County and its Consortium members expended \$2,469,074.29 in program funds and program income for housing strategies for very low, low and moderate-income households (households at or below 30 percent, 50 percent and 80 percent of the area median income [AMI]). Strategies include expanding and preserving the supply of rental and owner-occupied housing affordable to these income levels, preserving the housing of homeowners at these income levels, providing first-time homebuyer opportunities for households at these income levels and affirmatively furthering fair housing.

- A total of 151 of new affordable rental housing units were created through a tax-credit project funded partially with HOME Community Housing Development Organizations (CHDO) funds, of which all units were targeted for persons older than 62 including persons with disabilities.
- A total of 26 of low to moderate-income homeowners were repaired to improve the health and safety of the housing stock in Cobb County; of the homes rehabbed, one reconstruction was completed, 20 minor home repair grants were completed, and two lead-based paint removal deferred payment loans were completed.
- A total of 26 newly constructed units of affordable housing were created with HOME program funds and program income funds.

- A total of 17 new income-eligible home ownership opportunities were created through down-payment assistance initiatives.
- A total of 19 units of affordable housing were preserved using HOME tenant-based rental assistance funds (TBRA).

B. Goal 2 - Neighborhood Revitalization and Redevelopment

In 2013, Cobb County and its participating cities provided \$1,402,953.67 in CDBG funding for neighborhood revitalization and redevelopment strategies to benefit very low to moderate-income households as well as communities strategies to increase the viability of neighborhoods in very low to moderate-income communities and to increase employment opportunities for very low to moderate-income persons.

- A total of 9 community facility projects were finalized and marked completed in HUD's Integrated Disbursement and Information System (IDIS).
- A total of 4 public infrastructure projects were completed and closed, to include renovations to facilities for persons with disabilities and recreational facilities.
- A total of 2 water and sewer infrastructure improvement projects were completed in participating cities for low and moderate-income households.

C. Goal 3 - Eliminate Homelessness

In 2013, Cobb County and its participating cities continued to work with the local committee to end homelessness, the Cobb/Marietta Continuum of Care, to align and coordinate programs with the goals and objectives of the Ten Year Plan to End Homelessness. The strategies implemented in the last year include housing stability services, temporary housing services, permanent supportive housing, and service enriched permanent housing in which a total of \$130,380.75 in ESG funds were expended by local service providers.

- A total of 46 households received rapid rehousing services through ESG to stabilize them in their permanent housing;
- A total of 60 homeless households received access to permanent housing through rental assistance and/or housing support services with local ESG funds.
- A total of 1,195 households received emergency shelter through shelter services programs.
- A total of 34,900 unit nights of emergency shelter were provided to homeless households which kept them safe and sheltered from the elements.

D. Goal 4 - Increase Public Services

In 2013, Cobb County and its participating cities provided \$373,373.57 in CDBG funding to local nonprofit agencies for the implementation of direct service programs for low and moderate-income persons as well as persons with special needs and disabilities.

- A total of 200 individuals were served through youth development programs, which provided educational and mentoring services to low and moderate-income households.
- A total of 236 individuals were provided essential services for persons experiencing homelessness as a result of prior incarceration or drug abuse.
- A total of 936 individuals were provided advocacy services that included comprehensive counseling services and victim witness protection for abused and neglected children.
- A total of 494 low and moderate-income individuals were provided medical and dental services.

E. Goal 5 - Increase Economic Opportunities

In 2013, Cobb County and its participating cities provided \$182,725.50 in CDBG funding to increase economic opportunities for low and moderate-income residents and persons with disabilities through micro-enterprise training and development programs.

- A total of 246 low and moderate-income disabled persons and 60 small businesses received technical assistance through job training and microenterprise programs which offered eligible persons opportunities to sustain or enhance a small business.

CR-05.2

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)
 Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Table 1 – Program Year Accomplishments

Goal	Category	Source / Amount	Indicator	Unit of Measure	Action Plan Expected	Action Plan Actual	Percent Complete
Eliminating Homelessness	Homeless	ESG – \$183,716.00	Shelter and Homeless Prevention Activities	Persons Served	30	46	100%
Expand Economic Opportunity	Non-Housing Community Development	CDBG - \$58,000.00	Microenterprise Development	Jobs Created	100	115	100%
Increase Access to Affordable Housing	Affordable Housing	CDBG - \$1,091,002.00 HOME - \$826,374.00	Acquisition, construction, and rehabilitation, of affordable housing	Households Served	296	390	100%
Increase Public Services	Non-Housing Community Development	CDBG - \$483,457.00	Public services activities that benefit low/moderate income clientele	Persons Served	2050	2586	100%
Neighborhood Redevelopment and Revitalization	Non-Housing Community Development	CDBG - \$1,828,531.00 HOME - \$250,000.00	Renovation of public facilities to include ADA and Neighborhood facilities	Persons Served	3	3	100%

CR-05.3

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Cobb County implemented a unified approach with its participating cities and Consortium members to address the priorities and goals identified in the Consolidated Plan and the 2013 Annual Action Plan. The highest priority activities which included housing and community development needs were subsequently funded with the largest portion of CDBG, HOME and ESG funding.

Community Development Highlights

City of Austell – Legion Park II

Renovations to the City of Austell's Legion Park neighborhood playground were completed in August 2013. A total of \$28,400.00 in CDBG program funds was utilized to remove an existing playground and install a new, safe play area for low income residents.



Hurt Road Park Restroom and Playground Renovations

Cobb County's Hurt Road Park was also completed in PY2013. The County expended a total of \$488,933.00 in CDBG funds for ADA upgrades to restrooms and playground facilities.

Hurt Road Park Playground Renovations

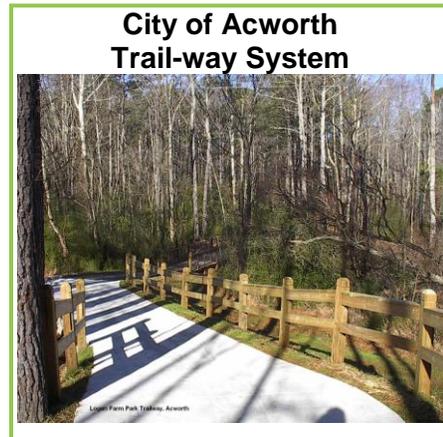


Hurt Road Park Restroom Renovations



City of Acworth – Trail-way Project

The City of Acworth Trail-way project is an multi-year that connects to existing walking trails within the City to increase connectivity for walkers throughout the City. During PY2013, the City of Acworth expended \$157,440.72 towards the Trail Project.



Affordable Housing Highlights

Renaissance on Henderson

Cobb County awarded a total of \$747,196.00 to Cole Street Development Corporation in PY2012 to renovate the Henderson Arms senior housing facility. This new construction project employed over 30 businesses through partnerships with subcontractors. Each contractor employed an average of 10 people per job. In addition to subcontractors paid directly by general contractors, area suppliers also received the benefit of supplying the materials for this construction project. The project was completed in PY2013 and will continue to sustain jobs for the County.

On Monday, October 21, 2013, Cole Street Development Corporation held the Grand Opening for the Renaissance on Henderson. This project added an additional 151 units of affordable housing for seniors age 62 and older.



Renaissance on Henderson Before



Renaissance on Henderson After

Habitat for Humanity of Northwest Georgia

Habitat for Humanity constructed and sold all six homes. Additional HOME Program funds were utilized to provide down-payment assistance to low and moderate homebuyers. Two of the newly constructed homes by Habitat for Humanity that sold in September 2013 are pictured below:



6760 Gordon Manor



6765 Gordon Manor

Traton Homes and the CDBG Program Office

The CDBG Program Office also worked with Traton Homes, a for-profit developer to construct the three new homes located in the City of Marietta as listed below:



65 Griggs Street



532 Lemon Street



522 Lemon Street

Neighborhood Stabilization Program Profile

During 2013, Cobb County NSP acquired 16 homes, rehabilitated 26 homes, and sold 18 homes to eligible buyers. The following pictures show homes that were acquired, rehabilitated, or sold through the Neighborhood Stabilization Program.



**4600 Falls Ave
Powder Springs, GA 30127**



**2437 Greenside Ct
Austell, GA 30106**



**5327 Yoshino Terrace
Powder Springs, GA 30127**



**1333 Laura Lane
Austell, GA 30168**



**13 Silver Bend Ct
Austell, GA 30168**



**831 Springchase Dr
Austell, GA 30168**

CR-10 - Racial and Ethnic composition of families assisted

CR-10.1	Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)
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The table below displays the racial and ethnic population of clients served in 2013 through the County's CDBG and HOME programs. As noted in the table, the distribution of services to families and/or individuals in the County's programs indicate significant concentration of White and Black populations served in 2013 at 1,380 and 1,495 persons served, respectively. Assistance to other multi-racial persons and Asian persons in the County were considerably lower than White and Black populations served at 154 and 38 persons served, respectively. While the 2013 data indicates the greatest numbers of persons served were Black, overall the largest distribution of services provider were to non-Hispanic populations at 2,465 persons served in 2013.

Table 1 – Table of assistance to racial and ethnic populations by source of funds

	CDBG	HOME
White	1377	9
Black or African American	1464	34
Asian	38	2
American Indian or American Native	9	0
Native Hawaiian or Other Pacific Islander	1	0
American Indian/Alaska Native & White	4	0
Asian & White	6	0
Black or African American & White	54	0
American Indian/Alaska Native & Black/ African American	1	0
Other Multi-Racial	154	0
Other/Don't Know/Refused to Answer	55	
Hispanic	643	1
Not Hispanic	2465	45
Total	3108	46

CR-15 - Resources and Investments 91.520(a)

CR-15.1 Identify the resources made available

Cobb County received a total of \$5,644,501.00 in HUD formula grants through the CDBG, HOME, and ESG grant programs. The table below shows a breakdown of the resources available for each grant program for the remaining Consolidated Plan period which is based on an estimated amount for PY2014 and PY2015. The table also shows the resources available for the PY2013 Action Plan period and the actual amount of grant funds expended for each grant program in PY2013.

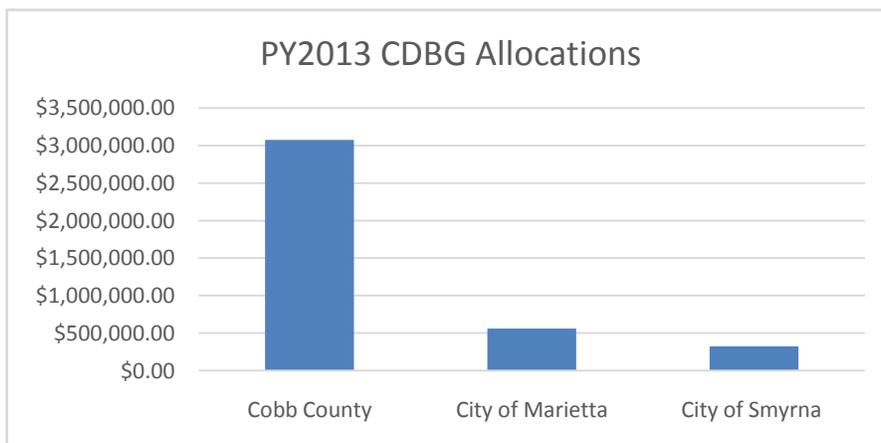
Table 2 - Resources Made Available

Source of Funds	Source (Federal, State, Local)	Expected Amount Available Remaining Con Plan	Actual Amount Available Action Plan	Actual Amount Expended Program Year 2013
CDBG	Federal	\$7,619,955.00	\$3,955,887.00	\$3,833,011.35
HOME	Federal	\$2,986,329.00	\$1,490,001.00	\$2,246,160.31
ESG	Federal	\$539,685.00	\$198,613.00	\$387,456.69

CR-15.2 Identify the geographic distribution and location of investments

Community_Development Block Grant

Cobb County received an allocation of \$3,955,887.00 in CDBG funding for PY 2013. This grant allocation includes an allocation for Cobb County (\$3,074,864.00), the City of Marietta (\$558,394.00), and the City of Smyrna (\$322,629.00). These cities are HUD entitlement communities and received their CDBG allocation amount directly from the U.S. Department of Housing and Urban Development [HUD]. However, the City of Marietta and the City of Smyrna entered into a joint-agreement with Cobb County to administer their grant funds. Because the City of Marietta and the City of Smyrna are HUD entitlements, funding is proportionately allocated to these cities and these funds are used only within the city limits of Marietta and Smyrna.



The Cities of Kennesaw, Acworth, Powder Springs, and Austell are not HUD entitlement communities, however; Cobb County provides a fair share percentage of its allocation for projects based on the cities' population. These cities use their allocation for projects within their respective jurisdictions.

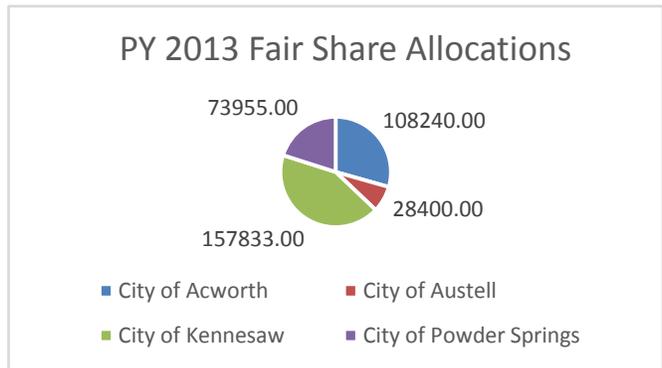
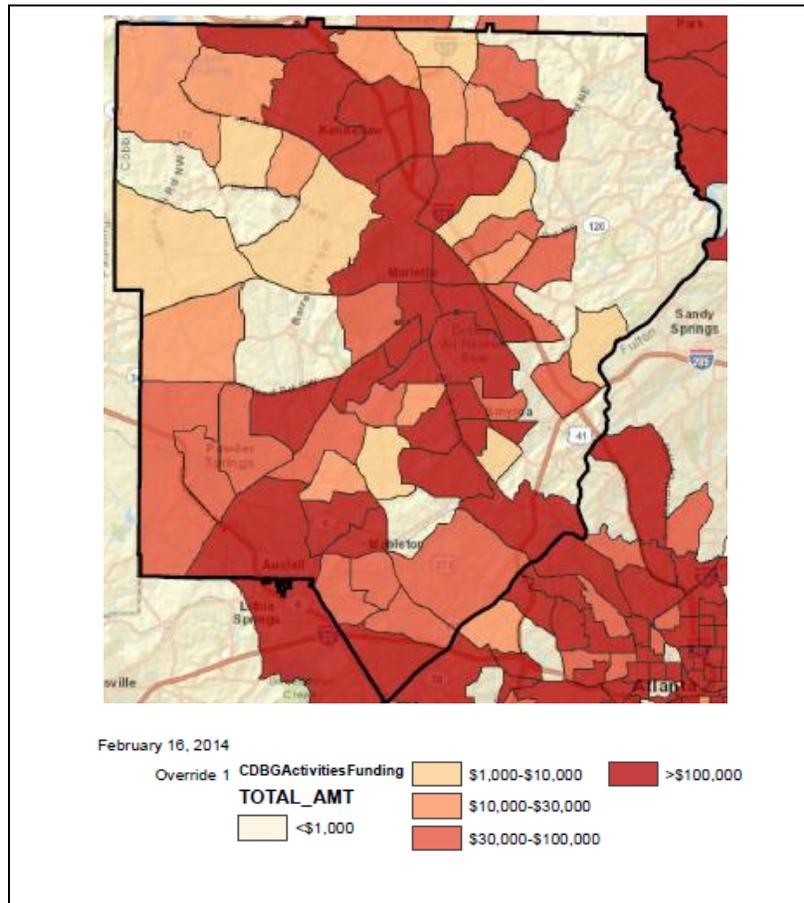


Table 3 – Identify the geographic distribution and location of investments

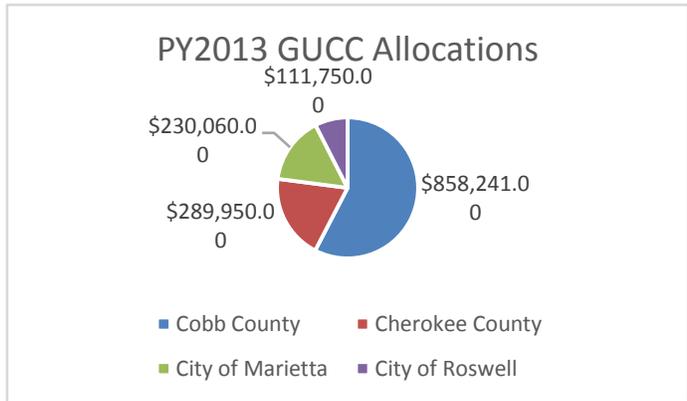
Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation
Countywide	80%	80

The remaining allocation for the CDBG grant is used throughout the County for various projects. The map below shows a geographic distribution of CDBG funding in areas of greatest need.

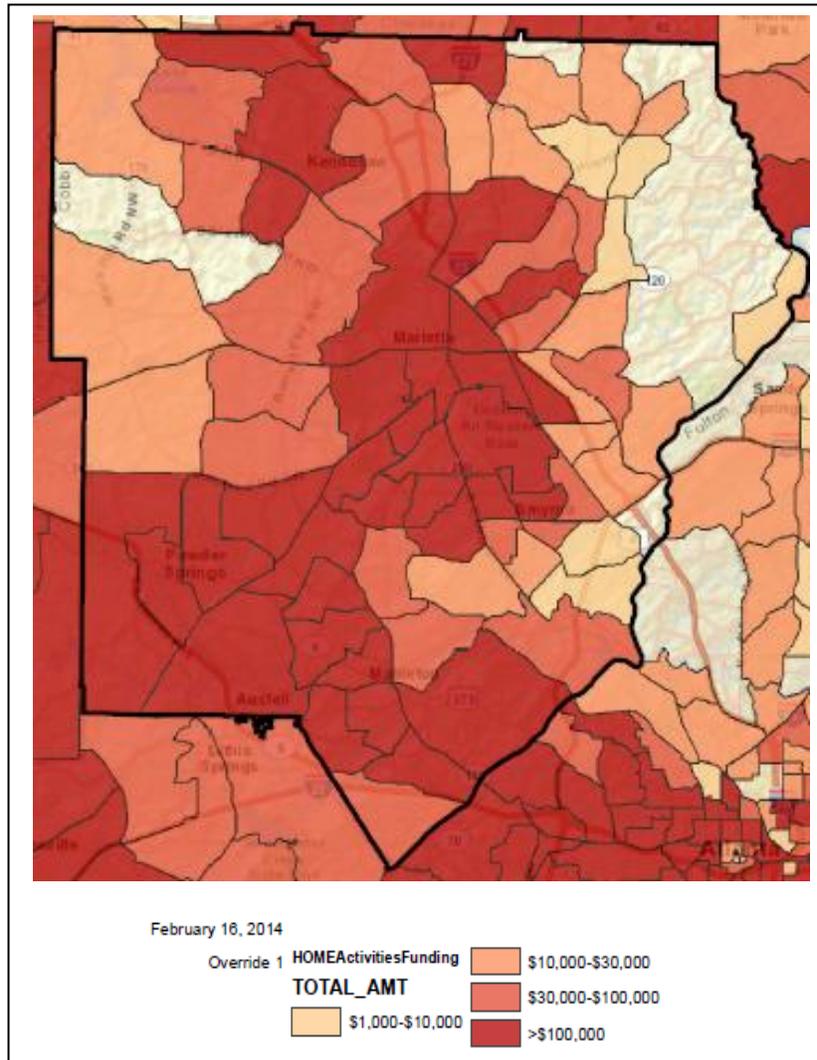
CPD Maps: CDBG Investments through the County



Cobb County received a HOME allocation in the amount of \$1,490,001.00 for PY2013 funding. HOME funding is allocated to the Georgia Urban County Consortia (GUCC) with Cobb County serving as the lead entity for the consortia. The GUCC consists of Cobb County, Cherokee County, the City of Marietta, and the City of Roswell. GUCC members are allocated a percentage of the allocation based on their respective population and each GUCC member uses its allocation in their respective jurisdictions. The chart shows a breakdown of funding for each of the GUCC members.

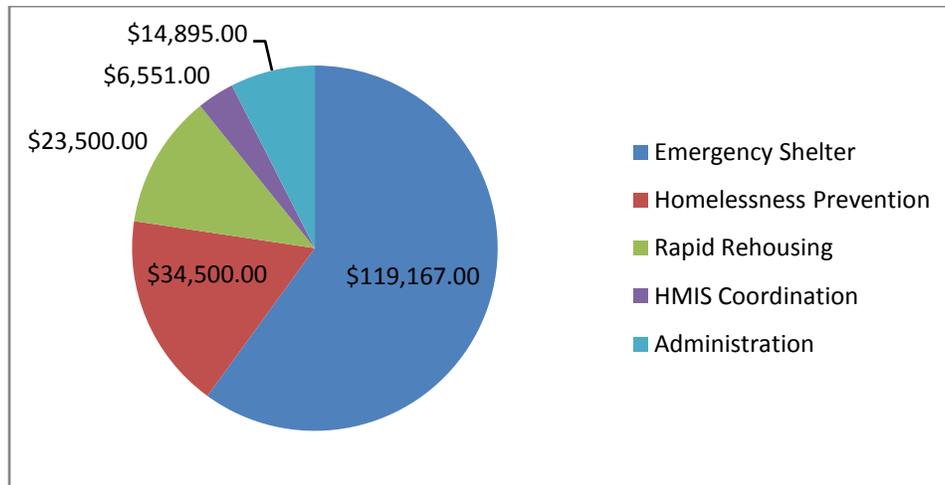


CPD Maps: HOME Investments in Cobb County



Cobb County also received an ESG allocation in the amount of \$198,613 in PY2013 funding. ESG funding is allocated to nonprofit organizations throughout the County to address the needs of homeless and near homeless persons in the County.

Table: ESG PY2013 Funding Allocations



Leveraging

CR-15.3	Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.
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During 2013, Cobb County made significant progress in carrying out the activities described in the 2013 Action Plan. The County’s activities in 2013 addressed the priority needs outlined in the 2011-2015 Consolidated Plan and as a result the County has been highly successful at utilizing federal funds, along with state and local funds, to serve low and moderate-income individuals residing in Cobb. In addition, the County coordinated with other available federal, state, and local resources, allowing for a high degree of leveraging for CDBG, HOME, and ESG funds.

A significant portion of the County’s leveraging capacity was achieved as a result of affordable housing partnerships funded through the HOME program. While, the County’s 2013 annual match requirement was \$235,077.60, consortium members generated \$1,156,725.36 in match funds under the HOME program.

The County’s match funds were generated from the following organizations:

- Northwest Metro Atlanta Habitat for Humanity, Inc. [NWMHA] leveraged HOME funds through sponsorship contributions from individuals, churches, clubs, and businesses for the costs of home building materials. A total of **\$632,134.21** in matching funds was generated.

- Cherokee County leveraged HOME funds in partnership with its Community Housing Development Organization, North Central Georgia Habitat for Humanity [NCGHFH] and generated a total of **\$276,582.96** in matching funds.
- Cobb County leveraged HOME funds in partnership with its Community Housing Development Organization, Cole Street Development Corporation [CSDC], and generated **\$143,682.71** in matching funds from private lenders and state tax credit funding
- Marietta Housing Authority [MHA] leveraged HOME funds with local public housing authority funding and generated a total of **\$29,590** in matching funds.
- The YWCA of Northwest Georgia leveraged HOME funds with in-kind services and private donations and generated a total of **\$62,500** in matching funds.

The table below shows a summary of match funds on hand at the beginning of the year, the amount contributed during the current fiscal year, total match available, the match liability for the current year, and the amount of excess match carried over the next Federal fiscal year.

Table 4 – Fiscal Year Summary - HOME Match Report

Match Requirement	Amount
1. Excess match from prior Federal fiscal year	\$14,935,182.16
2. Match contributed during current Federal fiscal year	\$1,156,725.36
3 .Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$16,091,907.52
4. Match liability for current Federal fiscal year	\$235,077.60
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$15,856,529.92

The following table shows a list of all match contributions received in PY2013 and the date of the contribution.

Table 5 – Match Contribution for the Federal Fiscal Year

Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
1718 Aircraft Rd	11/8/2012	\$46,786.84						\$46,786.84
6755 Gordon Manor	12/6/2012	\$65,000.00						\$65,000.00
6765 Gordon Manor	2/7/2013	\$62,720.00						\$62,720.00
6760 Gordon Manor	12/20/2012	\$64,394.23						\$64,394.23
6785 Gordon Manor	3/14/2013	\$54,475.00						\$54,475.00
\$2700 Laurie Lane	9/19/2013	\$65,000.00						\$65,000.00
241 Linda Lane	9/30/2013	\$34,500.00						\$34,500.00
1490 Darnell Road	5/30/2013	\$65,000.00						\$65,000.00
688 Old Alabama Rd	9/30/2013	\$60,900.00						\$60,900.00
16 Cooper Lake Rd	9/30/2013	\$46,493.00						\$46,493.00
1805 Seayes Rd	5/23/2013	\$1,000.00						\$1,000.00
2751 Florence Rd	9/30/2013	\$30,855.24						\$30,855.24
2755 Florence Rd	9/30/2013	\$35,000.00						\$35,000.00
Lot 40 Park Creek	1/26/2013	\$12,000.00						\$12,000.00
Lot 40 Park Creek	3/8/2013	\$20,667.00						\$20,667.00
Lot 40 Park Creek	8/29/2013	\$20,666.00						\$20,666.00
Lot 41 Park Creek	2/26/1013	\$80,000.00						\$80,000.00
Lot 42 Park Creek	6/18/2013	\$20,000.00						\$20,000.00
Lot 42 Park Creek	6/25/2013	\$5,000.00						\$5,000.00
Lot 42 Park Creek	6/17/2013	\$5,000.00						\$5,000.00
Lot 42 Park Creek	5/31/2013	\$5,500.00						\$5,500.00
Lot 42 Park Creek	5/2/2013	\$7,500.00						\$7,500.00
Lot 42 Park Creek	4/18/2013	\$7,000.00						\$7,000.00
Lot 42 Park Creek	1/29/2013	\$4,247.65						\$4,247.65
Lot 42 Park Creek	5/16/2013	\$5,820.00						\$5,820.00
Lot 61 Park Creek	12/20/2012	\$13,333.33						\$13,333.33
Lot 61 Park Creek	3/28/2013	\$7,000.00						\$7,000.00
Lot 61 Park Creek	4/4/2013	\$19,666.67						\$19,666.67
Lot 61 Park Creek	10/17/2012	\$32,935.00						\$32,935.00
Lot 62 Park Creek	10/11/2012	\$5,247.31						\$5,247.31
Lot 62 Park Creek	11/28/2012	\$5,000.00						\$5,000.00

Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
1485 Longwood Dr	10/24/2012	\$10,000.00						\$10,000.00
5278 Miranda Way	11/9/2012	\$10,000.00						\$10,000.00
5272 Miranda Way	8/19/2013	\$9,590.00						\$9,590.00
48 Henderson St	4/4/2013	\$10,000.00						\$10,000.00
48 Henderson St	3/28/2013	\$5,000.00						\$5,000.00
48 Henderson St	6/12/2013	\$5,000.00						\$5,000.00
48 Henderson St	12/31/2012	\$12,500.00						\$12,500.00
48 Henderson St	12/31/2012	\$10,000.00						\$10,000.00
48 Henderson St	12/10/2012	\$20,000.00						\$20,000.00
315 Crossville St.	4/19/2013					\$6,287.76		\$6,287.76
315 Crossville St.	1/23/2013	\$5,957.62						\$5,957.62
55 Lemon St.	4/4/2013	\$13,891.71						\$13,891.71
212 Lemon St.	4/25/2013	\$4,792.00	\$125,000.00					\$129,792.00

The table below shows a summary of all program income received on Fiscal Year 2013 which commenced on October 1, 2012 and ended on September 30, 2013. The table also shows the amount of program income used for HOME activities including Tenant Based Rental Assistance (TBRA) projects.

Table 6 – Program Income

Program Income received in PY2013				
Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA	Balance on hand at end of reporting period
\$1,003,464.64	\$950,308.94	\$1,696,146.48	\$17,834.64	\$257,627.12

HOME MBE/WBE report

Minority Business Enterprises and Women Business Enterprises						
Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Number		0	0	6	7	48
Dollar Amount		\$0	\$0	\$90,754.57	\$84,754.56	\$626,897.01
Sub-Contracts						
Number						
Dollar Amount						
	Total	Women Business Enterprises		Male		
Contracts						
Number	62	10		52		
Dollar Amount	\$802,383.14	\$169,343.06		\$633,043.08		
Sub-Contracts						
Number	0	0		0		
Dollar Amount	\$0	\$0		\$0		

Table 7 – Minority Business and Women Business Enterprises

Minority Owners of Rental Property						
Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 8 – Minority Owners of Rental Property

Relocation and Real Property Acquisition						
Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired	0		0			
Businesses Displaced	0		0			
Nonprofit Organizations Displaced	0		0			
Households Temporarily Relocated, not Displaced	0		0			
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 9 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

CR-20.1	Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.
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Cobb County has maximized all available funding for the benefit of low and moderate-income persons and has strived to increase the supply of or access to affordable housing. Special emphasis has been placed on housing options for extremely low- to moderate-income, special needs, and homeless populations. Specific PY2013 accomplishments are identified throughout this document.

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	30	46
Number of non-homeless households to be provided affordable housing units	70	132
Number of special-needs households to be provided affordable housing units	23	23
Total	123	201

Table 10 – Number of Households

	One-Year Goal	Actual
Number of households supported through rental assistance	150	125
Number of households supported through the production of new units	0	36
Number of households supported through the rehab of existing units	10	26
Number of households supported through the acquisition of existing units	13	2
Total	173	189

Table 11 – Number of Households Supported

CR-20.2	Discuss the difference between goals and outcomes and problems encountered in meeting these goals.
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Cobb County's affordable housing activity assisted 72 low and moderate-income households during PY2013, in its Single Family Home Repair, Homebuyer Assistance, and Multifamily Housing Programs. Affordable housing activity included the repair of 26 homes, financial assistance to 17 homebuyers, financial assistance to 19 renters, and the acquisition and rehabilitation of 10 new affordable senior housing units. In PY2013, the County was successful in meeting its goals and outcomes for affordable housing activities and did not encounter any issues in meeting these goals.

CR-20.3	Discuss how these outcomes will impact future annual action plans.
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Future Annual Action Plans will provide additional information on program changes that are currently in development.

CR-20.4	Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.
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Cobb County's affordable housing activity assisted a total of 53 low to moderate income households during PY2013, in its Minor Home Repair Grant Program, Down Payment Assistance Program, and its Senior Rental Housing Program.

Table 12 – Number of Persons Served

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	18	0
Low-income	17	19
Moderate-income	1	27
Total	26	46

**CR-25 - Homeless and Other Special Needs 91.220(d, e);
91.320(d, e); 91.520(c)**

CR-25.1A	Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness by reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.
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In PY2013, the Cobb County placed a greater emphasis on the priority need of homelessness. As a result, the County dedicated funding from the Emergency Solutions Grant Program, Continuum of Care, Community Services Block Grant, and Emergency Food and Shelter Program to local organizations that were able to provide essential services such as, emergency shelter assistance, drug rehabilitation assistance, transitional or permanent housing assistance.

The following is a summary of Cobb County's performance in meeting its specific objectives for reducing and ending homelessness in 2013:

- A total of 1,195 individuals were provided support for emergency housing and supportive services for homeless families and individuals through the ESG Program.
- A total of 46 individuals were provided support to transition into permanent housing through the rapid rehousing component of the ESG Program.
- A total of 60 individuals and families were provided support to prevent homelessness through the homelessness prevention component of the ESG Program.

In PY2013, homelessness service providers served 1,301 clients with ESG funding by providing emergency lodging, transitional recovery programs, and through short-term residential programs for those exiting institutions.

ESG subrecipients assessed needs of homeless persons, including unsheltered persons upon entry into the shelter or transitional housing facility. Homeless persons were also assessed for other needs such as substance abuse rehabilitation, mental health services, job training, or educational training. Several of the County's homeless service providers offered supportive services beyond emergency shelter to help address the initial causes of homeless. In 2013, County continued to invest in emergency shelter activities and identified the organizations listed below to provide emergency shelter for homeless persons in the County.

PY2013 ESG Homelessness Services Providers

Homelessness Service Providers	
MUST Ministries	<ul style="list-style-type: none"> ▪ Emergency Shelter Operation ▪ Rapid Rehousing
The Center for Family Resources	<ul style="list-style-type: none"> ▪ Emergency Shelter Operation ▪ Homelessness Prevention
Turner Hill – Harmony House	<ul style="list-style-type: none"> ▪ Emergency Shelter Operation <i>(Transitional Housing)</i>
The Extension , Inc.	<ul style="list-style-type: none"> ▪ Emergency Shelter Operation <i>(Transitional Housing)</i>
Travelers Aid	<ul style="list-style-type: none"> ▪ Homelessness Prevention
St. Vincent de Paul	<ul style="list-style-type: none"> ▪ Emergency Shelter Operation

CR-25.1B Evaluate the jurisdiction’s progress in meeting its specific objectives for reducing and ending homelessness by reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.

In 2013, Emergency Solutions Grant funds were utilized to address the urgent needs of the homeless or near homeless in Cobb County. ESG subrecipients addressed the needs of each client by offering (1) barracks style short-term shelters, (2) scattered-site transitional housing units, (3) hotel/motel short-term overnight accommodations, and (4) dormitory-style transitional housing for single men and provided a total of 34,900 nights of shelter.

The County’s ESG subrecipients expended \$103,478.40 in PY 2013 for shelter operations and essential services. A total of 1,195 unduplicated homeless persons were served by ESG service providers in 2013.

CR-25.1C Evaluate the jurisdiction’s progress in meeting its specific objectives for reducing and ending homelessness by helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families

	who were recently homeless from becoming homeless again.
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In 2013, the County continued to administer the Emergency Solutions Grant Program and oversee activities for homeless individuals and families throughout the County. These funds were used to implement a local Referral and Case Management System to direct the homeless to appropriate housing and related services.

The County also utilized program funds to support the efforts of transitional housing with supportive services for families and individuals who required longer periods of time to resolve problems and make the transition to self-sufficiency. As a result, the County, through its housing service providers was able to assist homeless populations that included individuals, families with children, veterans, and unaccompanied youth.

Homelessness service providers through the extensive collaborative network of services within the County were equipped to assist these families in making the transition to permanent housing and independent living. The following components were implemented in 2013:

- **Shortening the period of time that individuals and families experience homelessness:** The County's ESG Subrecipients operated short term housing programs that provided emergency shelter, food, and resources for finding employment and permanent housing for homeless persons to shorten the period of time that individuals and families experience homelessness.
- **Facilitating access for homeless individuals and families to affordable housing units:** The County's ESG subrecipients implemented a rapid re-housing program and a tenant based rental assistance (TBRA) program to assist homeless persons in securing permanent housing.
- **Preventing individuals and families who were recently homeless from becoming homeless again:** The County's ESG subrecipients through a collaborative partnership with the local Continuum of Care and Community Services Block Grant subrecipients were able to provide programs to assist families with necessary life skills to include, substance abuse counseling, job and education training and life skills coaching.

CR-25.1D	Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness by helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly
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	funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs
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In 2013, the County continued to coordinate its homeless activities to prevent individuals and families from becoming homeless and help individuals/families regain stability in current housing or permanent housing. ESG program funds were utilized for homelessness prevention which included housing relocation and stabilization services and short term (up to 3 months) or medium term (up to 24 months) of rental assistance.

A range of emergency shelter facilities and short-term services [food, clothing, and temporary financial assistance, transportation assistance] was provided by local homeless service providers to meet a variety of family or individual circumstances to prevent homeless. These facilities and services were able to meet the needs of families with children, individuals, persons with special health problems, and other characteristics.

The County's ESG subrecipients expended \$12,589.43 in program funds for homeless households through its rapid re-housing program which provided rental subsidies, utility payments and moving expenses for 46 homeless families.

The County's ESG subrecipients also expended \$29,312.92 for individuals at-risk of becoming homeless. Services provided included rental subsidies, and utility arrearages to support families at risk of homelessness to remain in permanent housing. In 2013, a total of 60 individuals were served as a result of the County's homeless prevention initiatives.

In addition, to the County's ESG funding of homeless programs, funding was provided through the Emergency Food and Shelter Program (ESFP) to assist 283 families near homelessness with shelter, rent/mortgage payments, food and utility assistance. In 2013, a total of \$327,665 was expended in EFSP funds for individuals at-risk of becoming homeless.

CR-30 - Public Housing 91.220(h); 91.320(j)

CR-30.1	Actions taken to address the needs of public housing and to encourage public housing residents to become more involved in management and participate in homeownership.
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Cobb County does not use any CDBG, HOME, or ESG funding to address the needs of public housing residents or encourage them to become more involved in management and participate in homeownership.

CR-30.2	Actions taken to provide assistance to troubled PHAs.
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According to HUD PIC Data, the Marietta Housing Authority scored an 81 and is designated a standard performer and is not considered by HUD to be troubled or poorly performing. Therefore Cobb County did not use any CDBG, HOME, or ESG funding assist troubled housing authorities.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

CR-35.1	Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)
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In 2013, the County implemented the following actions to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing:

- Conducted interdepartmental meetings with other departments which included the County's Economic Development, Planning, and Zoning Departments to discuss the impact of the new Fair Housing Rule and the Disparate Impact Rule.
- Continued to fund Non-Profit Developers;
- Continued to support community education and provide technical assistance to non-profit organizations;
- Participated in the Cobb Community Collaborative and its Policy Council on Homelessness;
- Conducted Community-Wide Fair Housing Forum;
- Continued to fund non-profit organizations to promote and monitor Fair Housing programs in Cobb County.

CR-35.2	Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)
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Since the need for affordable housing in Cobb is a high priority, every effort possible was made to increase the availability of affordable housing for low and moderate-income persons, by effectively utilizing available resources and entering into partnerships with the private sector in 2013. Efforts included safeguarding Cobb's existing housing stock, as well as initiating new affordable housing projects to include implementing a tenant-based rental assistance program. A significant obstacle to meeting underserved needs continues to be the availability of funding. In 2013, the County continued to explore available funding opportunities from federal, state, and private resources to address needs of the underserved.

Additionally, the County continued to support the expansion of the Homeless Management Information System technology beyond homeless service providers to continue the support service collaboration of nonprofits agencies and standardize performance measures. In 2013, the County also continued to leverage resources across County departments to better match

resources to needs and continued public service activities that assisted the underserved, from health programs for the chronically ill or persons, to childcare and youth programs.

CR-35.3	Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)
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In 2013, Cobb County used CDBG funding to support the minor home repair lead-based paint testing program and provide lead hazard control and lead hazard reduction which contributed toward achieving the goal of reducing exposure to lead-based paint for low and moderate-income households. In PY2013, two out of five homes tested positive and were abated under Cobb's Housing Rehabilitation Program.

CR-35.4	Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)
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Although, Cobb County is unable to estimate the number of families removed from poverty as a result of its programs and services, however, the County is committed to supporting a variety of programs and services that assist low and moderate-income residents with opportunities to improve their financial circumstances.

Additionally, the County participates in the acquisition, construction or rehabilitation of affordable housing and ensures that these activities are contingent upon restricting rents to affordable levels for low-income residents for an extended period of time (30 to 40 years). This helps reduce the number of families living in poverty by decreasing one of their largest expenses, rent, to a reasonable level. Additionally, the County and the City of Marietta's housing rehabilitation grant programs offer low and moderate-income homeowners the opportunity to bring their homes up to current building standards by providing grants, which facilitate upgrades in a manner that does not burden the family budget.

While no one program or service alone can reduce the number of Cobb residents living in poverty, the County's strategy for poverty reduction continues to be to conduct, support, and coordinate a broad array of services that address the various needs of Cobb's low-to moderate-income individuals and families. The number of individuals and families receiving other potentially poverty reducing assistance during PY2013 can be seen in the accomplishment data shown throughout this document.

CR-35.5	Actions taken to develop institutional structure. 91.220(k); 91.320(j)
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In PY2013, the County continued to work closely with nonprofit social service providers, other municipalities, and County agencies to coordinate the delivery of services to residents and

ensure residents were provided opportunities for participation in funding allocations. Specific efforts included:

- Funding several agencies serving low-income residents to address diverse needs such as, senior services, homelessness, shelter for battered women, and services for disabled people.
- Collaborating with MHA and NWMAH to provide education and opportunities for first-time homebuyers.
- Continuing to manage the Minor Home Repair program to provide low and moderate homeowners with efficient and effective housing rehabilitation services.
- Providing resources and information through the County's website to help increase information and awareness concerning the County's programs.

CR-35.6	Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)
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In an effort to improve intergovernmental/inter-organizational cooperation, Cobb County continued collaboration efforts to share information and resources. Coordination and information-sharing are functions that the County acknowledges are of high importance to the success of its programs and activities. Cobb County's structure continued to rely on these coordination and information-sharing functions that involved a wide variety of local, state, and federal agencies and organizations, public meetings and activities, and website offerings, as well as interaction among many internal departments and the day-to-day interactions at the staff level.

An example of this coordination and information sharing can be seen in the ongoing efforts the County made during PY2013 to address issues relating to its Analysis of Impediments to Fair Housing Choice (AI), Cobb County continued to bring together stakeholders to look at ways to resolve the fair housing issues and provide educational training workshops for public and private housing and social service agencies.

CR-35.7

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

In 2013, the County continued to increase its efforts to fund fair housing initiatives to overcome the effects of impediments noted in the County's AI, which allocating CDBG funding for fair housing activities. A budget for this fair housing allocation was developed and updated in 2013.

Cobb County also continued to focus on educating the public about matters involving landlord and tenant relations; fair housing issues; and responding to questions, making referrals, and providing informational material. The fair housing allocation was used to fund a local fair housing service provider, Metro Fair Housing Services, that assist with fair housing activities, including updating fair housing materials, accepting fair housing calls, providing fair housing workshops for community stakeholders, and distributing information about the benefits of affordable housing in Cobb County and its neighborhoods.

CR-40 - Monitoring 91.220 and 91.230

CR-40.1	Description of the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements
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The County has established procedures that ensure the County's grant programs and non-profit agencies comply with federal program requirements and County policies. For agencies that receive CDBG, HOME and ESG funding, the County requires agencies to submit monthly reports of their accomplishments and financial transactions. These reports keep the County informed about the progress agencies are making towards meeting their objectives. Staff members also work with counterparts in other cities to keep track of agency issues and reports.

To ensure that each recipient of HOME, CDBG, ESG, and other federal funds operates in compliance with applicable federal laws and regulations, Cobb CDBG implements a monitoring strategy that closely reviews sub-recipient activities and provides extensive technical assistance to prevent compliance problems.

The CDBG Program Office staff utilizes a Risk Analysis Matrix for all CDBG, HOME, and ESG subrecipients for each program year. Once projects have been approved by the BOC and each subrecipient has been issued a sub-recipient agreement. The CDBG Program Office staff conducts a risk analysis that focuses on the following key areas: Financial Capacity; Management; Planning; and National Objectives. Each sub-recipient is analyzed graded and their risk score is either one of three categories. They are low risk [0-30 points]; moderate risk [31-50 points] and high risk [51-100 points]. Based on this cumulative score, the CDBG Program Office determines its monitoring schedule for moderate to high risk subrecipients. As a general rule, the CDBG Program Office staff will conduct an "on-site" monitoring for all moderate and high risk subrecipients on an annual basis. Conversely, the low risk subrecipients are monitored on-site every other program year and desk-reviews are conducted throughout the year for all subrecipients.

During PY2013, the County conducted monitoring of its federal programs, pertaining to the implementation of programmatic and recordkeeping compliance. The results of the PY2013 monitoring compliance review activities are presented in the following table:

Table: PY2013 Monitoring Results

Program	Subrecipient	Date	Findings
CDBG	City of Acworth	10/15/2013	No findings or concerns noted during monitoring.
CDBG	City of Kennesaw	10/10/2013	No findings or concerns noted during monitoring.
CDBG	MUST Ministries	10/9/2013	No findings or concerns noted during monitoring.
CDBG	Nobis Works	11/1/2013	No findings or concerns noted during monitoring.
CDBG	Safepath	10/8/2013	No findings or concerns noted during monitoring.
CDBG	The Edge Connection	11/1/2013	Two management findings noted during the monitoring relative to the organization's failure to demonstrate CDBG National Objective had been met and the inadequate documentation of program income; Two management concerns were also noted during this monitoring regarding outdated client information in files and inadequate monthly reporting of clients served.
HOME	Cole Street Development Corporation	3/12/2013	No findings or concerns noted during monitoring.
HOME	Marietta Housing Authority	3/12/2013	No findings or concerns noted during monitoring.
ESG	The Extension	11/14/2013	No findings or concerns noted during monitoring.
ESG	Travelers Aid	12/9/2013	No findings or concerns noted during monitoring.
ESG	Turner Hill	11/11/ 2013	Two management concerns were noted during this monitoring relative to the organization's policy and procedures manual and client confidential notices.

CR-41 - Citizen Participation Plan 91.105(d); 91.115(d)

CR-41.1	Description of the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.
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Cobb County Citizen Participation Plan meets HUD's requirements referenced at 24 CFR 91.105(b) for citizen participation in all HUD grants programs. Cobb County has devised specific actions to encourage increased participation in its housing and community development programs and persons of low to moderate income.

The PY 2013 CAPER was advertised for 30 days commencing on February 24, 2014 and concluding on March 27, 2014 in the Marietta Daily Journal. A copy of the advertisement is included in the appendix. The CAPER was also advertised on the CDBG website in both English and Spanish as well as distributed through the Cobb County Community Collaborative and the Latin American Association. A public review meeting was held on Thursday, March 13, 2014 at the Cobb County Board of Commissioners Meeting Room located at 100 Cherokee Street in Marietta, Georgia. Upon review of the draft document and comments received. The County did not receive any comments on the draft copy of the PY2013 CAPER. The full minutes of the meeting can be found in the appendix.

Additionally, the CDBG Program Office held public review meetings for all substantial amendments for its PY 2011-2015 Consolidated Plan and PY 2013 Action Plan.

CR-45 - CDBG 91.520(c)

CR-45.1	Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.
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Cobb County does not plan to implement any changes to the program objectives identified in the 2011-2015 Consolidated Plan, as a result of its experiences during this program year.

CR-45.2	[BEDI grantees]: Describe accomplishments and program outcomes during the last year.
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Cobb County is not a BEDI grantee.

CR-50 - HOME 91.520(d)

CR-50.1

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations:

- a. Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d).

<i>Subrecipient</i>	<i>Project/Activity</i>	<i>IDIS</i>	<i>Acquisition</i>	<i># HOME Assisted Units*</i>	<i># of Units to be Inspected</i>	<i>Previous Inspection Date</i>	<i>Inspection Frequency</i>	<i>Inspection Date</i>	<i>Results</i>
The Center for Family Resources	Cambridge Woods Apartments	1533/2085	July-01	26	4	11/13/12	Annually	12/31/13	No inspection deficiencies noted.
The Extension	1507 Church Street	1087	Jan-01	12	2	5/11/11	2 years	12/31/2013	No inspection deficiencies noted.

CR-50.1

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations:

- b. Indicate which of these were inspected and a summary of issues that were detected during the inspection

On-site inspections for Cobb County HOME-funded projects were performed for 6 HOME-assisted units during 2013. All of the units had no documented deficiencies.

CR-50.1	<p>Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations:</p> <p>c. Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)</p>
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The U.S. Department of Housing and Urban Development (HUD) requires that recipients of HOME Investment Partnership (HOME) Program funds adopt an Affirmative Marketing Plan. HCDD has developed policies and procedures covering both rental and homebuyer projects, which include dissemination of information, technical assistance to applicants, project management, reporting requirements, and project review. Cobb County's Affirmative Marketing Plan outlines procedures to affirmatively market units funded by the County's HOME program, was included as an exhibit in required contracts for projects assisted with HOME funds that consisted of five (5) or more units.

The procedures set by this policy are meant to ensure the furthering of objectives in Title VIII of the Civil Rights Act of 1968 and Executive Order 11063, as amended. The purpose of the County's affirmative marketing strategy is to provide fair housing choice for all residents through programs of voluntary assistance, affirmative marketing, outreach, and education. The strategy consists of actions that will provide information and attract eligible persons in the housing market, without regard to race, color, national origin, sex, religion, familial status, or disability.

The goal, prescribed in our 2013 Action Plan, was to ensure that eligible persons from all protected groups are:

- Informed about Federal Fair Housing Laws and the County's Affirmative Marketing Policies
- Encouraged to apply for available units sale and/or rent
- Given the opportunity to buy or rent the unit of their choice

For PY2013, this was, for the most part, was accomplished through annual onsite monitoring reviews and reviews of reported demographic and income data. In accordance with the action plan, the County continued to provide proven strategies in informing potential renters/owners about available opportunities and supporting requirements through publications, workshops/seminars, and the placement of flyers/posters at funded project sites. Particular emphasis was placed on low and moderate-income areas and those communities with minority concentrations.

CR-50.2	<p>Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics.</p>
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During 2013, the amount of program income utilized under the HOME Program consisted of \$1,696,146.48, which included HOME administrative costs, reimbursement of acquisition and rehabilitation costs, as well as tenant-based rental assistance, and down payment assistance costs.

The County through its consortium members provide down payment assistance from program income for 17 low and moderate-income homeowners and provided assistance to 19 low and moderate-income renters as a result of the County's tenant-based rental assistance program.

CR-65 - Persons Assisted

The following tables provide a numerical overview of the persons assisted with ESG funding in PY2013.

CR-65.4 Complete for all ESG Activities

Table 13 – Household Information for all ESG Activities

Number of Persons in Households	Homelessness Prevention	Rapid Re-housing	Emergency Shelter	Street Outreach	Total
Adults	29	29	1007	0	1065
Children	31	17	188	0	236
Don't Know/Refused/Other	0	0	0	0	0
Missing Information	0	0	0	0	0
Total	60	46	1195	0	1301

CR-65.5 Complete for All Activities - Gender

Table 14 – Gender Information

	Total
Male	810
Female	453
Transgender	0
Don't Know/Refused/Other	0
Missing Information	0
Total	1263

CR-65.6 Age—Complete for All Activities

Table 15 – Age Information

	Total
Under 18	225
18-24	98
25 and over	941
Don't Know/Refused/Other	0
Missing Information	0
Total	1264

CR-65.7	Special Populations Served—Complete for All Activities
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Table 16 – Special Population Served - Number of Persons in Households

Subpopulation	Total Persons Served Prevention	Total Persons Served RRH	Total Persons Served in Emergency Shelters	Total
Veterans	1	3	83	87
Victims of Domestic Violence	3	0	89	92
Elderly	0	0	26	26
HIV/AIDS	0	0	16	16
Chronically Homeless	0	3	154	157
Persons with Disabilities:				
Severely Mentally Ill	0	0	199	199
Chronic Substance Abuse	0	6	236	22
Other Disability	2	1	232	235
Total	6	10	1035	1051

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

CR-70.10	Shelter Utilization
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**Table 17 – Shelter Capacity
Shelter Utilization and Capacity**

Shelter Utilization and Capacity	
Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	42,340
Total Number of bed-nights provided	34,900
Capacity Utilization	82.4%

CR-70.10	Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s).
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In consultation with the Cobb County Continuum of Care, Cobb County established a committee to developed performance standards to measure the effectiveness at targeting those who need the assistance most, reducing the number of people living on the streets or emergency shelters; shortening the time people spend homeless, and reducing each participant’s housing barriers or housing stability risks.

CR-75 – Expenditures

CR-70.10 ESG Expenditures for Homelessness Prevention

Table 18 – ESG Expenditures for Homelessness Prevention

Dollar Amount of Expenditures in Program Year			
	FY 2011	FY 2012	FY 2013
Expenditures for Rental Assistance	\$9,229.85	\$15,000.00	\$0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	\$9,229.85	\$15,000.00	\$0

11b. ESG Expenditures for Rapid Re-Housing

Table 19 – ESG Expenditures for Rapid Re-Housing

Dollar Amount of Expenditures in Program Year			
	FY 2011	FY 2012	FY 2013
Expenditures for Rental Assistance	\$40,000.00	\$62,000.00	\$26,902.35
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	\$40,000.00	\$62,000.00	\$26,902.35

11c. ESG Expenditures for Emergency Shelter

Table 20 – ESG Expenditures for Emergency Shelter

Dollar Amount of Expenditures in Program Year			
	FY 2011	FY 2012	FY 2013
Essential Services	0	0	0
Operations	\$126,731.15	\$154,247.00	\$97,450.23
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	\$126,731.15	\$154,247.00	\$97,450.23

11d. Other Grant Expenditures

Table 21 - Other Grant Expenditures

Dollar Amount of Expenditures in Program Year			
	FY 2011	FY 2012	FY 2013
HMIS	\$8,987.00	\$6,551.00	\$0
Administration	\$16,771.50	\$8,016.34	\$0
Street Outreach	\$0	\$0	\$0

11e. Total ESG Grant Funds

Table 22 - Total ESG Funds Expended

Total ESG Funds Expended	FY 2011	FY 2012	FY 2013
\$571,886.42	\$201,719.50	\$245,814.34	\$124,352.58

11f. Match Source

Table 23 - Other Funds Expended on Eligible ESG Activities

	FY 2011	FY 2012	FY 2013
Other Non-ESG HUD Funds	\$174,182.25	\$240,245.67	\$159,892.11
Other Federal Funds	0	0	0
State Government	\$16,771.50	\$8,016.34	0
Local Government	0	0	0
Private Funds	0	0	0
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	\$190,953.75	\$248,262.01	\$159,892.11

11g. Total

Table 24 - Total Amount of Funds Expended on ESG Activities

Total Amount of Funds Expended on ESG Activities	FY 2011	FY 2012	FY 2013
	\$392,373.25	\$490,313.26	\$266,175.09